



1ST/2023 IAMDCOE Steering Committee Meeting (20 – 21 September)





Opening Remarks of IAMDCOE SC 1/23



5'

B. Gen. Nikolaos GIAPRAKAS
IAMDCOE SC Chairperson





Opening Remarks of IAMDCOE SC 1/23



5'

B. Gen. Nikolaos KOKKONIS
IAMDCOE Director





Introduction - Attendance List



Steering Committee

Chairperson	BGen (OF-6) Nikolaos GIAPRAKAS GRC AF	directord1@hndgs.mil.gr
BGR	Ltc. Nikolay NENOV BGR AF	n.n.nenov@armf.bg
CZE	LtC Vladimir Raffaj CZE AF	raffajv@army.cz
FRA	Ltc (OF-4) Olivier BIRELLI Fr-ASF	olivier.birelli@intradef.gouv.fr
GRC	Col Dimitrios Nikolakakos (OF-5) GRC A	d.nikolakakos@hndgs.mil.gr
ROU	Col (OF-5) Virgil TOSA ROU AF	vtosa@roaf.ro
TUR	Maj (OF-3) Selman ONGUN TÜR AF	selmanongun@hvkk.tsk.tr



Attendance List – Observer



SVK	COL Jozef CIZIK	<u>Jozef.CIZIK@mil.sk</u>
CZE	MAJ Jiri POKORNY	
ROU	CMSgt Bunea ADRIAN	



Attendance List –IAMDCoE



Director	B.Gen (OF-6) Nikolaos KOKKONIS GRC AF	n.kokkonis@iamd-coe.org
Dep. Dir.	Col (OF-5) Murat TORUMTAY TÜR AF	m.torumtay@iamd-coe.org
CoS	Col (OF-5) Michael KANELAKIS GRC AF	m.kanellakis@iamd-coe.org
A&LL BH	Col (OF-5) Nikolaos SARIDAKIS GRC AF	n.saridakis@iamd-coe.org
CD&E BH	Col (OF-5) Emmanouel PANOU GRC AF	e.panou@iamd-coe.org
E&T BH	Col (OF-5) Ozkan ORUC TÜR A	o.oruc@iamd-coe.org
D&S BH	Lt Col (OF-4) Sylvain RYCKEBUSCH FRA ASF	s.ryckebusch@iamd-coe.org
FNS BH	Lt Col (OF-4) Michael PAPADAKIS GRC AF	m.papadakis@iamd-coe.org
FINCON	Cpt (OF-2) Evangelos BALTADOROS GRC A	e.baltadoros@iamd-coe.org
LEGAD	Lt (OF-1) Theodora SISKOU GRC A	t.siskou@iamd-coe.org
POW Manager	Cdr (OF-4) Efstratios PEROUTSEAS GRC N	e.peroutseas@iamd-coe.org



Attendance List –IAMDCoE



BGR SNR	Lt Col (OF-4) Kiril KIRILOV BGR AF	k.kirilov@iamd-coe.org
CZE SNR	Maj (OF-3) Michal SEMERAK CZE AF	m.semerak@iamd-coe.org
ROU SNR/ Secretary	Lt Col (OF-4) Ilea VICA ROU AF	i.vica@iamd-coe.org
CD&E SME	Lt Col (OF-4) Dimitrios KOUTSOUKOS GRC AF	d.koutsoukos@iamd-coe.org
D&S SME	Lt (OF-1) Antonios KOYTENTAKIS	n.koutentakis@iamd-coe.org
CIS	LT (OF-1) Alexandros OMAR GRC A	a.omar@iamd-coe.org

CIS Technician

Lt Alexandros OMAR

Mob. +306972017738



Administrative Issues

Admin – Safety – SC Meeting Rules of Order



15'

LTC (OF-4) Michael PAPADAKIS, GRC HAF
FN Support Branch Head



Communication Devices Policy

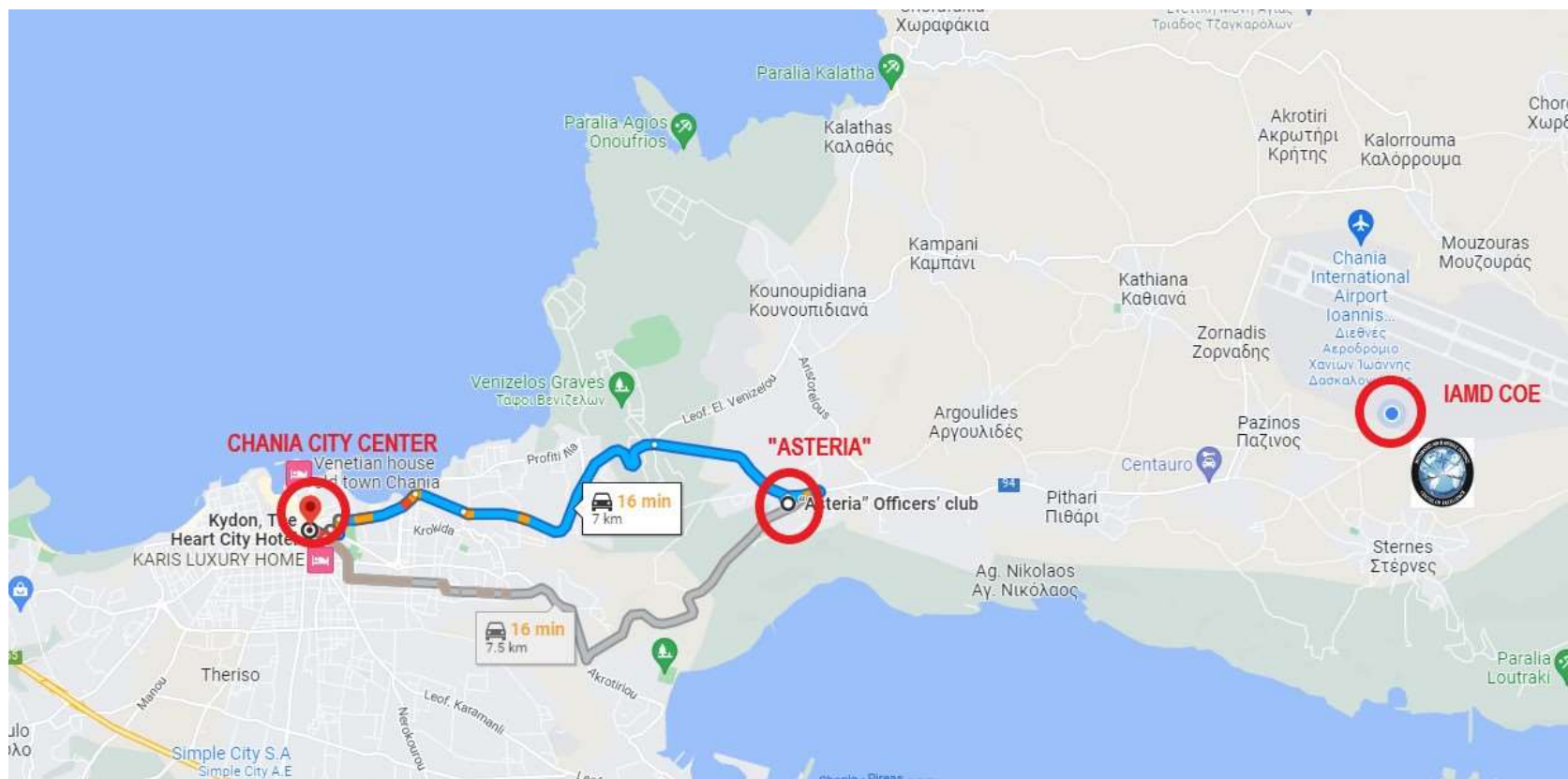
- ▶ Devices in silent mode
- ▶ Video / voice recording is prohibited



ON SILENT MODE PLEASE

Chania – “Asteria” Route

Driving duration: 16 minutes approximately



Transportation to “Asteria”

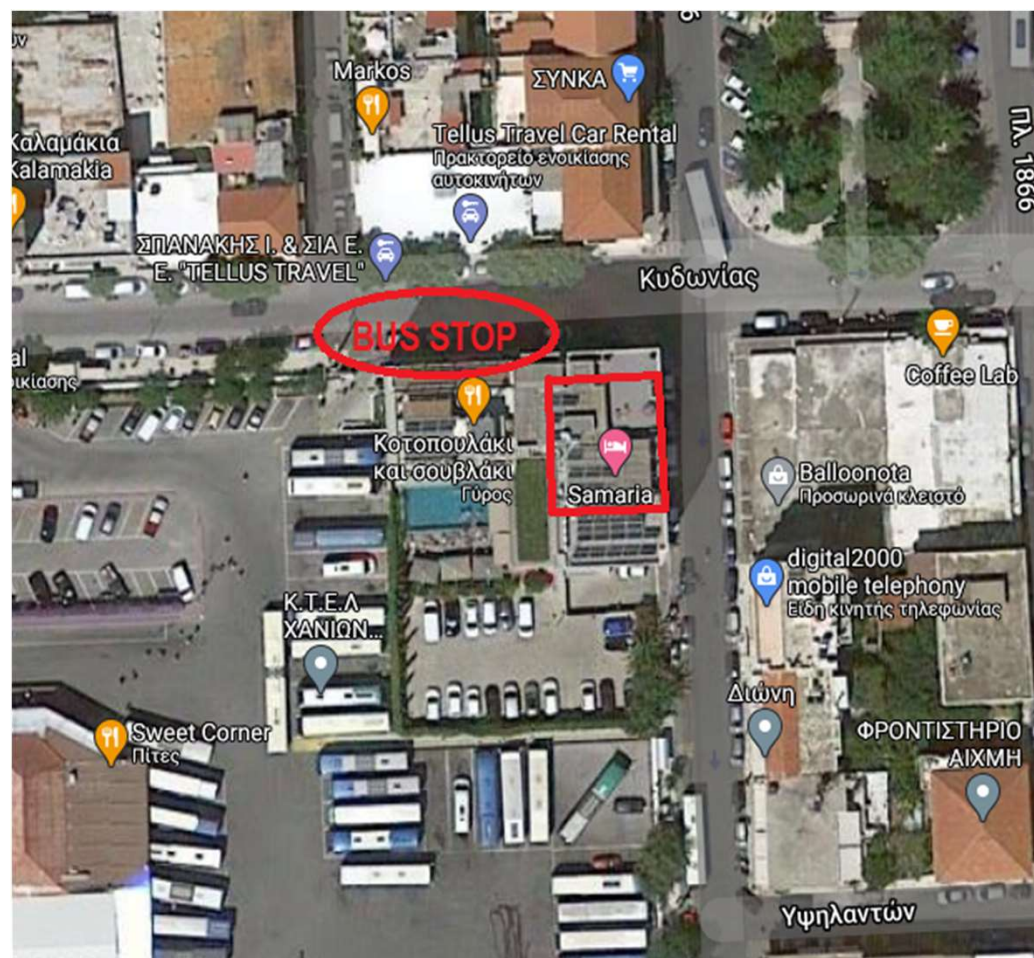


Pick up Point	Wednesday 20 Sep	Thursday 21 Sep
Samaria Hotel	08:20	08:20
Kydon Hotel	08:25	08:25
Hyperion Hotel	08:30	08:30

Consider taking your mask



Samaria Hotel pick up point





Security Issues



- **Badging process:**

- Badges will be provided at ASTERIA entrance.

- **During your presence in ASTERIA:**

- Security badges should be worn at all times
- Please do not Videotape / take photographs during the meeting



Coffee Breaks

- ❑ Brew coffee is available outside the SC venue.



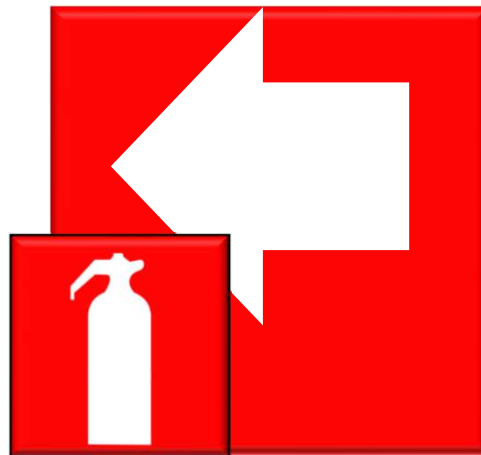
Smoking Area's

- ❑ At the front entrance
- ❑ At the balcony



Emergency Signs

Red signs
pointing to
Fire Extinguishers

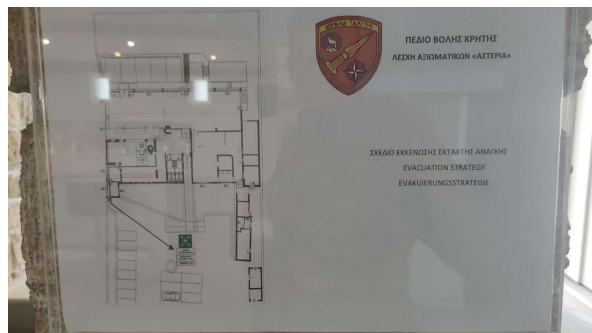


Green signs
pointing to
Emergency Exits





Evacuation





Emergency Numbers



Support Branch Head:

LtC Michail Papadakis GRC (HAF)
Mobile : +30 6983504132

Security Officer:

J.G Lt George CHOULIARAS GRC, (N)
Mobile: +30 6943485592

EU Emergency Number:	112
Naval Hospital	+30 28210 82538
Ambulance	166
Fire Brigade	199
Police	100



Lunch



13:00-14:30 at “Asteria” Mess Hall.





Wi-Fi Internet Connection



Network: NAMFI_WIFI_ASTERIA
Password: namfiunac

SOCIAL EVENTs - DINNER

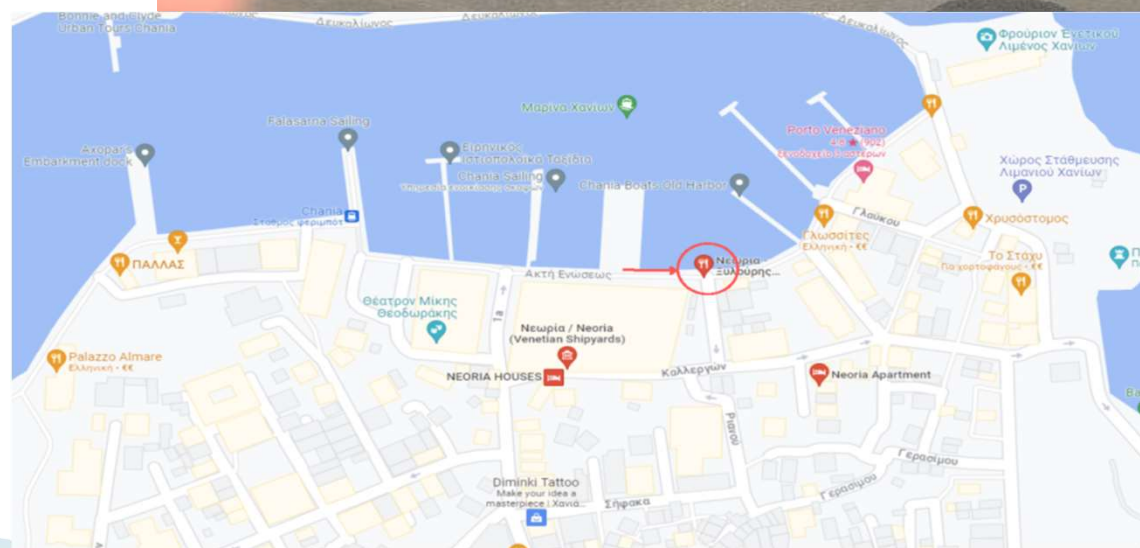
Place: “Neoria Restaurant”

Time: 20 Sep, Wednesday, 20:00 – 22:30

Dress code: Smart casual (No tie, No jacket)

Walking Distance:

- From SAMARIA 10 minutes
- From KYDON 05 minutes
- From HYPERION 05 minutes





Virtual SC Meeting Rules of Order



- ▶ Please always mute your microphone when not having the floor
- ▶ Chairperson will be chairing the meeting the same way as in-person with the same rights and privileges.
- ▶ COS with CIS (HOST) will support the chairperson by presenting briefings and documents on request, and by letting Chairperson know if a participant would like to take the floor.
- ▶ Level of classification for the briefings and discussions is NATO Unclassified RI to public Internet.
- ▶ SCM members have the CAMERA ON.
- ▶ In case any SC Member loses VTC connection, the SC Meeting breaks and the meeting will resume after the establishment of the connection.



SC Meeting Rules of Order



- ▶ All Decisions/approvals shall be taken by roll-call vote to SC Members
- ▶ Sequence: Republic of Bulgaria, Czech Republic, France, Hellenic Republic, Romania, Republic of Türkiye
- ▶ Only official statements by the national representatives will constitute part of the SC 1/2023 minutes.
- ▶ Comments will be included in the minutes only if the SC secretary is requested to do so, at the time the comment is expressed.
- ▶ It is also clarified that comments made in the available, via the TEAMS platform, chatroom, are not to be considered as official comments and will not be part of the SC minutes
- ▶ After each item conclusion, any statements/comments to be included in the minutes can also be sent to the Secretary by the commentator (minutes will be drafted during breaks)



Presentation of Agenda Items



- ▶ Reference Documents
 - Operational/Functional MoU
 - IAMD COE Concept
 - RAP Point Papers
 - PPTs (when needed)
 - Comments by Nations on RAP

- ▶ Running Procedure
 - Coordination of Presentations' Flow (COS)
 - Presentation of Item / Clarification on RAP Comments (Briefer)
 - Overall Discussion (CP)
 - Wrap-Up/Decision (CP)



Questions





Adoption of Agenda



5'

B. Gen. Nikolaos GIAPRAKAS
IAMDCOE SC Chairperson





Approval of Agenda 1st Day Meeting 20 Sep 2023



TIME	DESCRIPTION	RESPONSIBLE
08:30-09:00	Transportation from hotels to the Conference Hall	Transportation available
09:00-09:30	Registration- Coffee	
09:30-09:40	Opening Remarks	CP
	Welcome Address	DIR
09:40-09:55	Administrative Issues	FNS BH
09:55-10:00	Adoption of Agenda and approval of Observers' Participation (Decision)	CP
10:00-10:10	Actions from IAMDCoE, SC 1/2022	SC Secretary
10:10-10:30	Break	
Programme of Work [PoW]		
10:30-11:20	PoW 2023 (Current Status Update) RAP file No 1 (Notation)	PoW M, BHs
11:20-12:00	PoW 2023 rev.2 (Introduction of New Items) RAP files No 2 – 8 (Decision)	BHs
12:00-12:15	Break	
12:00-12:30	PoW 2024 (Introduction of New Items) RAP file No 9-14 (Decision)	BHs
12:30-13:00	PoW 2024 RAP file No 15 (Decision)	PoW M, BHs, FINCON
13:00-14:30	Lunch Break	



Approval of Agenda 1st Day Meeting 20 Sep 2023



Cooperation with Technical University of Crete		
14:30-14:40	Cooperation with Technical University of Crete (Notation)	CD&E
AI-Empowered Drone Detection Passive Radar Using 5G Signals		
14:40-14:50	AI-Empowered Drone Detection Passive Radar Using 5G Signals RAP file No 16 (Notation)	CD&E
Finance and Budget		
14:50-15:20	"AI-Empowered Drone Detection Passive Radar Using 5G Signals" Project - Intended Contract with FORTH-ICS (a) Shared Budget 2023 - Transfer of funds between/ within Chapters (b) Procurement procedure (tender requirements in case of prospective contracting with FORTH-ICS) RAP file No 17 (Decision)	FINCON
	External Audit of IAMDCOE Financial Statements for FYs 2020-2023 (for Shared Budget of FYs 2021-2023) RAP file No 12 (Decision)	
15:20-15:35	Break	



Approval of Agenda 1st Day Meeting 20 Sep 2023



Finance and Budget		
15:35-16:20	Finance and Budget - Financial Status Update RAP file No 18 (Notation)	FINCON
	Shared Budget of FY 2024 RAP file No 19 (Decision)	
	Medium Term Financial Plan (MTFP) 2025-2029 RAP file No 19 (Notation)	
16:20-16:35	Coffee Break	
16:35-17:00	Clarifications and 1st Day Wrap Up	CP, Sec
20:00	Transportation from CMP to Icebreaker/Dinner Point	
20:30-22:30	Host Dinner	
22:30	Transportation to Chania Meeting Point (CMP)	



Approval of Agenda 2nd Day Meeting 21 Sep 2023



08:30-09:00	Transportation from CMP to the Conference Hall	Transportation available
New Building		
09:00-09:15	New Building RAP File No 20 (Notation)	FNS BH
Periodic Assessment		
09:15-09:30	Periodic Assessment RAP File No 21 (Notation)	PA OPR
09:30-09:45	Coffee Break	
Revision of Concept - Job Descriptions (JDs) Updates & Amendments		
09:45-10:00	Revision of Concept (New Posts - Organisational Chart - Workforce Table Revision & JDs) <ul style="list-style-type: none">IAMD DIR03 (COS)IAMD-DIR05 (FINCON)IAMD-DIR09 (P&C Officer)IAMD-DIR10 (Disbursing Officer)IAMD-FNS11 (Assessment, Coordination and Engagement Officer) RAP File No 22 (Decision)	LEGAD
10:00-10:15	E&T Job Descriptions (JDs - New Post and Updates) <ul style="list-style-type: none">IAMD ETB01-06 (Updates)IAMD ETB07 (new) RAP files No 23 (Decision)	E&T BH



Approval of Agenda 2nd Day Meeting 21 Sep 2023



Designation of a Senior National Representative (SNR)		
10:15-10:30	Designation of a Senior National Representative (SNR) to the Director RAP File No 24 (Decision)	LEGAD
10:30-10:45	Break	
Participants' Responsibilities		
10:45-11:00	Nations' Responsibilities for Travel Costs (Accommodation and Per Diem) RAP File No 25 (Decision)	LEGAD
11:00-11:45	AOB	DIR
	Statement of / Open issues by the Participating Nations	Nat.Reps
	Venue and Timing of upcoming SC-Meeting	DIR
11:45-12:00	Open House-Family Photo	
12:00-13:30	Lunch Break	
13:30-16:00	Review and Consolidation of SMC 1/23 Minutes	
16:00-16:30	Closing remarks	CP
	Farewell Address	DIR



Recommendations & Decisions

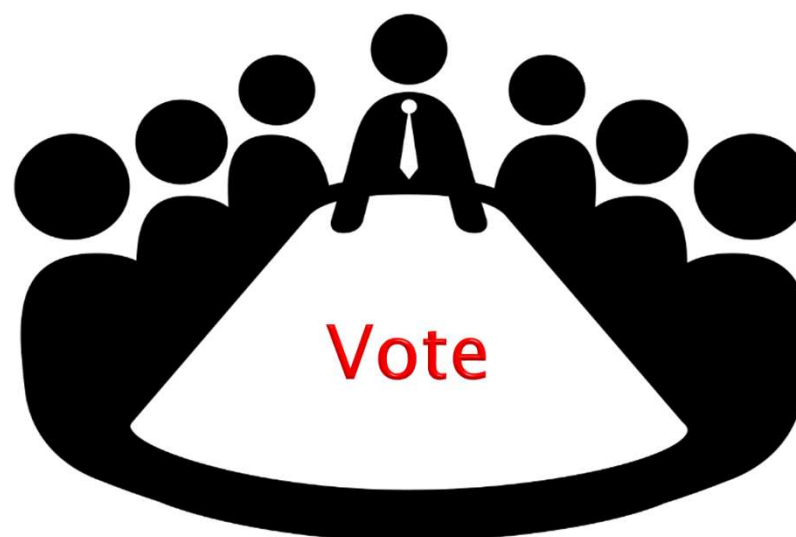


SC members to *approve* the Agenda.



Questions







Outstanding Actions from IAMDCOE SC 2022-1



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LTC (OF-4) Vica ILEA, ROU AF
IAMDCOE SC Secretary





Outstanding Actions From IAMD COE SC 2022-1



IAMD COE Action #	Agenda Item	Action Description	Status
SC22-01-A01	POW 22	Submission of Courses/Trainings attended by IAMD COE SMEs and the names of the SMEs <i>Deadline: 31 Jan 2023</i>	Completed
SC22-01-A02	POW 22	Examine and submit a study for conducting CET-P courses through MTT or/and online. <i>Deadline: 16 Dec 2022</i>	Completed
SC22-01-A03	POW 22	Submission of the POW 2022 Rev.2 <i>Deadline: 05 Oct 2022</i>	Completed
SC22-01-A04	POW 23	Submission of the POW 2023 <i>Deadline: 05 Oct 2022</i>	Completed
SC22-01-A05	Finance and Budget	Submission of the approved Shared Budget 2023 <i>Deadline: 05 Oct 2022</i>	Completed

Note: Annex "D" SC1-22 minutes – Action Items List



Recommendations & Decisions



SC members to *note* the closure of all 5 (five) outstanding actions that were presented.



Questions





RAP File 1

POW 2023: Current Status Update



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Cdr (OF-4) Efstratios PEROUTSEAS, GRC N
E&T Branch – POW Manager





POW 2023 rev. 1: Current Status Update



TOPICS

- ▶ Introduction
- ▶ Cooperation with NATO Entities
- ▶ WGs-Workshops
- ▶ Conferences & Forums
- ▶ Trainings
- ▶ Exercises
- ▶ Requests for Support
- ▶ Overall statistics



Programme of Work 2023 rev.1 Cooperation with NATO Entities (1/2)



	POW 2023 # item	Date	Title	Location	Remarks
1.	#35	12 May 23	IAMD CoE meeting with IAMD stakeholders (JAPCC and AO COE , CCSBAMD and HQ AIRCOM)	IAMD COE	COMPLETED
2.	#41	07-08 Jun 23	Periodic assessment of IAMD COE by NATO ACT CPD	IAMD COE	COMPLETED
3.	#30	14-15 Jun 23 (AOP) 20-22 Jun 23 (IAMD)	Annual Discipline Conferences regarding IAMD: [Ballistic Missile Defence (BMD)-Integrated Air and Missile Defence (IAMD)-Air Operations (AOP) IOT coordinate Air Policing issues)	DACCC (AOP) HQ AIRCOM (IAMD)	COMPLETED * Air Policing moved from AOP to new IAMD Discipline



Programme of Work 2023 rev.1 Cooperation with NATO Entities (2/2)



	POW 2023 # item	Date	Title	Location	Remarks
4.	#40	09-11 May	IAMD COE Marketing Plan	DEFEA, Athens, Greece	IN PROGRESS
5.	#14	24-27 Sep 2023	Annual COE's Directors Conference 2023	Amsterdam, Netherlands	IN PROGRESS
6.	#32	TBD	Participation of IAMD COE 's SMEs to the annual conference/coordination meeting for each pillar	TBD	IN PROGRESS
7.	#38	07-09 Nov 23	Department Head (DH) Forum and Individual Training and Education Programme (ITEP) Planning Board (IPB) 2023	NSO, Oberammerga u Germany	IN PROGRESS
8.	#39	05-07 Dec 23	NATO Warfighting Capstone Concept (NWCC) & Warfare Development Agenda (WDA)	Norfolk, Virginia	IN PROGRESS



Programme of Work 2023 rev.1 WGs-Workshops (1/2)



	POW 2023 # item	Date	Title	Location	Remarks
1.	#23	24-25 Jan 2023	NATO Counter Unmanned Aerial Systems (C-UAS) WG, activities and Exercises	VTC	IN PROGRESS Further meetings pending
2.	#27	Feb 2023	C-RAM HVP	VTC	COMPLETED MoU signed
3.	#24	20-23 March 2023	Joint Capability Group Unmanned Aircraft Systems	NATO HQ, Brussels	IN PROGRESS Further meetings pending
4.	#26	21 Apr 2023	NIAG SG-288 QRT "C-RAM Technology and Required Capabilities"	NATO HQ, Brussels	IN PROGRESS Further meetings pending



Programme of Work 2023 rev.1 WGs-Workshops (2/2)



	POW 2023 # item	Date	Title	Location	Remarks
5.	#28	23-25 May	NIAG SG-265 QRT "SBAMD Survivability and Effectiveness in Joint and Combined Operations when faced by a Peer State Threat"	VTC	COMPLETED
6.	#25	12-14 Sep	COE LEGAD & FINCON Workshop 2023	Warsaw, Poland	COMPLETED
7.	#29	19-20 Apr 17-19 Oct	JCG SBAMD 2023 (Joint Capability Group in Surface Based Air and Missile Defence)	NATO HQ	IN PROGRESS



Programme of Work 2023 rev.1 Conferences & Forums (1/2)



	POW 2023 # item	Date	Title	Location	Remarks
1.	#33	26-27 Apr 2023	International Air Defence Conference Organized by CZE UNIVERSITY OF DEFENCE	Brno, CZE	COMPLETED
2.	#34	13-14 Jun 2023	2 nd Annual IAMD COE Conference	NMIOTC	COMPLETED
3.	#37	20-21 Sep 2023	IAMD COE Steering Committee Meeting SC 2023	IAMD COE	IN PROGRESS
4.	#36	03-05 Oct 2023	Computer Assisted Exercise & Experimentation (CA2X2) 2023 Forum	Rome, ITA	IN PROGRESS



Programme of Work 2023 rev.1 Conferences & Forums (2/2)



	POW 2023 # item	Date	Title	Location	Remarks
5.	#17	07-09 Nov 2023	ACT LL Fall Week	Oeiras Portugal	CANCELED (Not invited)
6.	#31	30 Oct - 01 Nov 23	Annual NATO Operations Research and Analysis Conference	Norfolk, USA	IN PROGRESS



Programme of Work 2023 rev.1 Trainings (1/2)



	POW 2023 # item	Date	Title	Location	Remarks
1.	#1	01 Jan- 31 Dec 2023	NATO School Oberammergau Courses (14 Courses)	NSO, DEU	IN PROGRESS
2.	#2	01 Jan- 31 Dec 2023	Courses- Seminars related to IAMD domain (Not in NSO) e.g. Comprehensive IAMD Course in CCSBAMD	TBD	IN PROGRESS
3.	#3	01 Jan- 31 Dec 2023	Courses- Seminars related to D & S pillar	TBD	IN PROGRESS
4.	#4	01 Jan- 31 Dec 2023	Training courses- seminars related to A&LL pillar	TBD	IN PROGRESS



Programme of Work 2023 rev.1 Trainings (2/2)



	POW 2023 # item	Date	Title	Location	Remarks
5.	#5	01 Jan- 31 Dec 23	Training courses- seminars related to E & T pillar	TBD	IN PROGRESS
6.	#6	08-12 May 23 30 Oct- 03 Nov 23	IAMD COE SBAMD Common Education & Training Program (CET-P)	NMIOTC	IN PROGRESS 2nd ITITERATION 1st COMPLETED
7.	#43	13-15 May 23	Certified Fiber Optic Technician Course	Technical University of Crete, Chania GRC	COMPLETED



Programme of Work 2023 rev.1 Exercises (1/1)



	POW 2023 # item	Date	Title	Location	Remarks
1.	#7	01 Jan- 31 Dec 2023	EXERCISES Organized by NATO Nations - MOD (ASTRAL KNIGHT, JPOW etc)	TBD	IN PROGRESS (All phases included)
2.	#8	01 Jan- 31 Dec 2023	NATO EXERCISES (RALY , RACE ,STJU, STAL etc)	TBD	IN PROGRESS (All phases included)



Programme of Work 2023 rev.1

Requests for Support (RfS) (1/3)



	POW 2023 # item	RfS No	Title/RFS	Requestor	Timeframe	Status
1.	#9	21#078	Layered Resilience Concept (NWCC deliverable)	HQ SACT	01 Sep 21 21 Dec 25	ACCEPTED IN PROGRESS
2.	#10	22#075	NATO Lessons Learned from the situation in and around Ukraine	HQ SACT	17 May 22 31 Dec 23	ACCEPTED IN PROGRESS
3.	#11	21#005	ACT CPD Branch Coordination VTCs	HQ SACT	25 Jan 21 31 Dec 23	ACCEPTED IN PROGRESS
4.	#12	21#008	COE Support to Education and Training activities	HQ SACT	28 Jan 21 31 Dec 23	ACCEPTED IN PROGRESS
5.	#13	21#009	COE Support to NATO in the Role of the Department Head	HQ SACT	28 Jan 21 31 Dec 23	ACCEPTED IN PROGRESS



Programme of Work 2023 rev.1 Requests for Support (RfS) (2/3)



	POW 2023 # item	RfS No	Title/RFS	Reques tor	Timeframe	Status
6.	#15	22#227	NATO Defence Planning Process	ACT/DP RD	01 Jan 22 31 Dec 23	ACCEPTED & IN PROGRESS
7.	#16	21#011	NATO LL Conference 2023	HQ SACT	01 Jan 23 31 Dec 23	CANCELED
8.	#19	22#023	COE LL POC Support to LL Spring Event 2023	HQ SACT	01 Jan 23 31 Dec 23	CANCELED
9.	#20	22#024	ACT Lessons Learned Spring Week 2023	HQ SACT	27-30 March 23	ACCEPTED COMPLETED



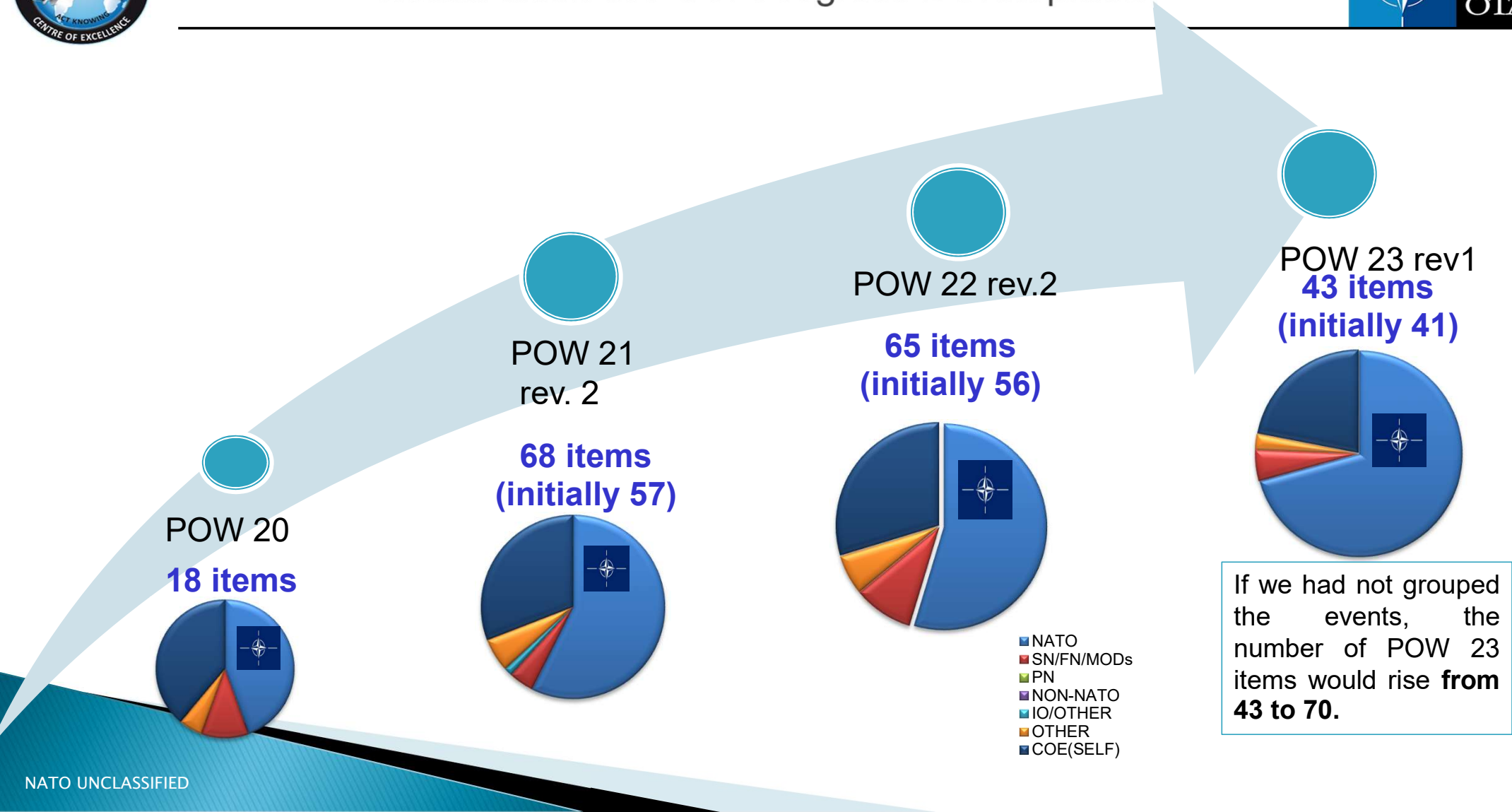
Programme of Work 2023 rev.1 Requests for Support (RfS) (3/3)



	POW 2023 # item	RfS No	Title/RFS	Request or	Timeframe	Status
10.	#21	22#025	COE Support to NATO LL process	HQ SACT	01 Jan 23 31 Dec 23	ACCEPTED & IN PROGRESS
11.	#22	21#007	Support to NATO Doctrine	HQ SACT CPD	27 Jan 21 31 Dec 23	ACCEPTED & IN PROGRESS
12.	#42	22#338, 22#339	NATO Modelling and Simulation (M&S) Group (NMSG)	NATO STO	15-19 May 23 16-20 Oct 23	ACCEPTED & IN PROGRESS



Visualization of POW Progress Development

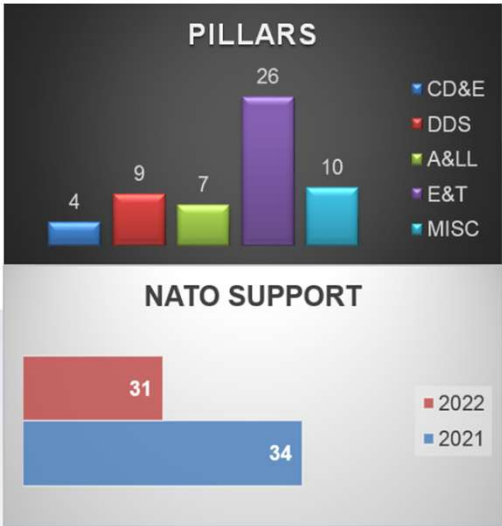
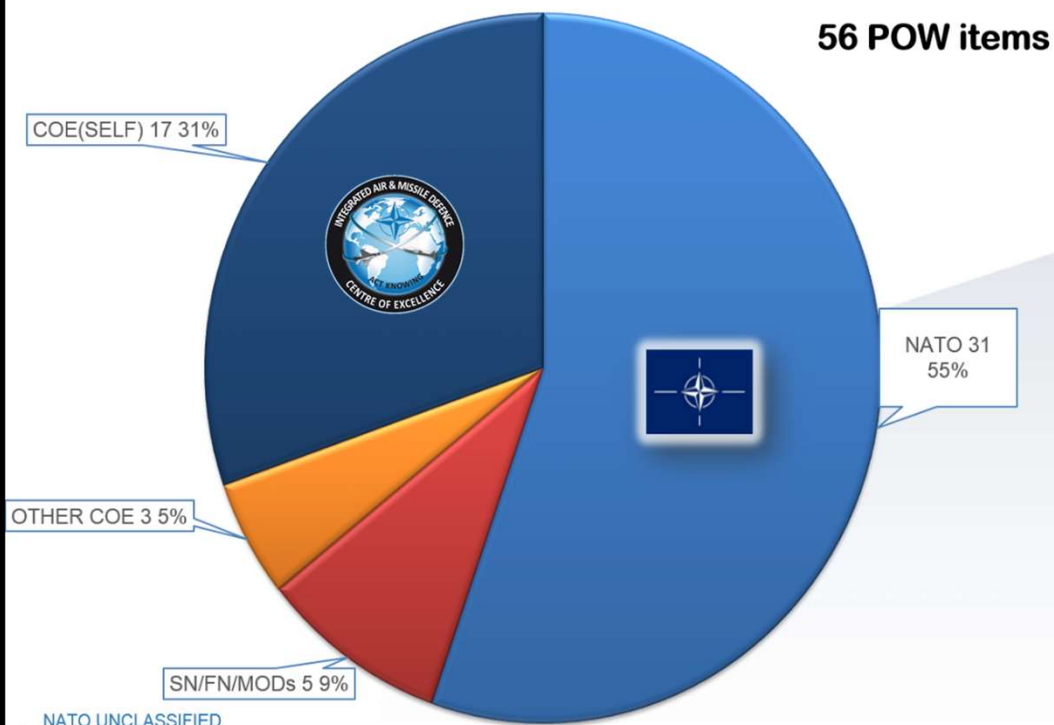




COE Support TO NATO (POW 2022)



Integrated Air & Missile Defense (IAMD) COE POW



NATO UNCLASSIFIED

9/9/2022 | PAGE 20

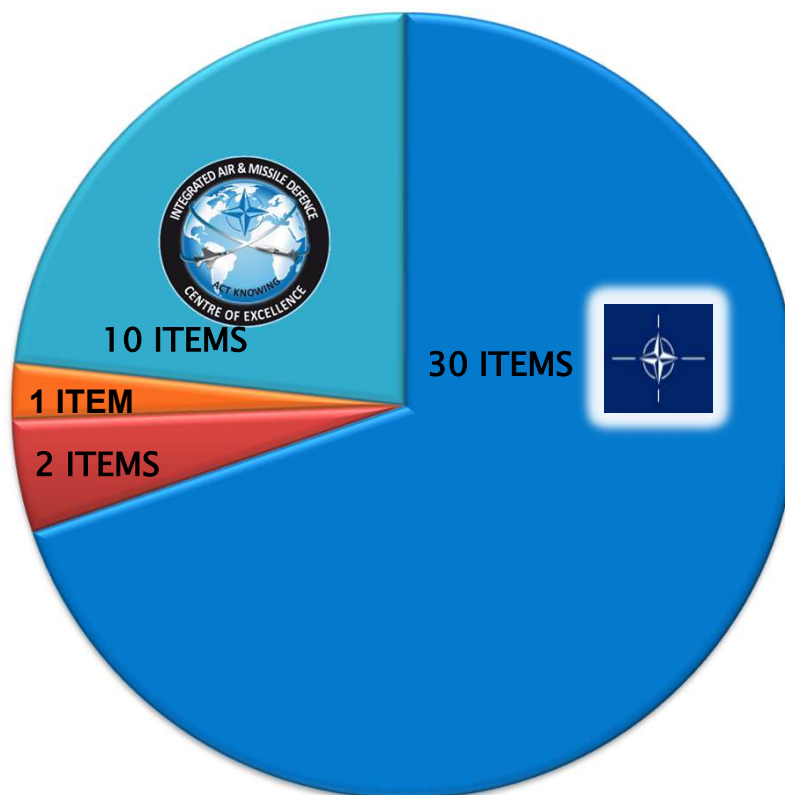
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Integrated Air & Missile Defense (IAMMD) COE POW 2023 rev1

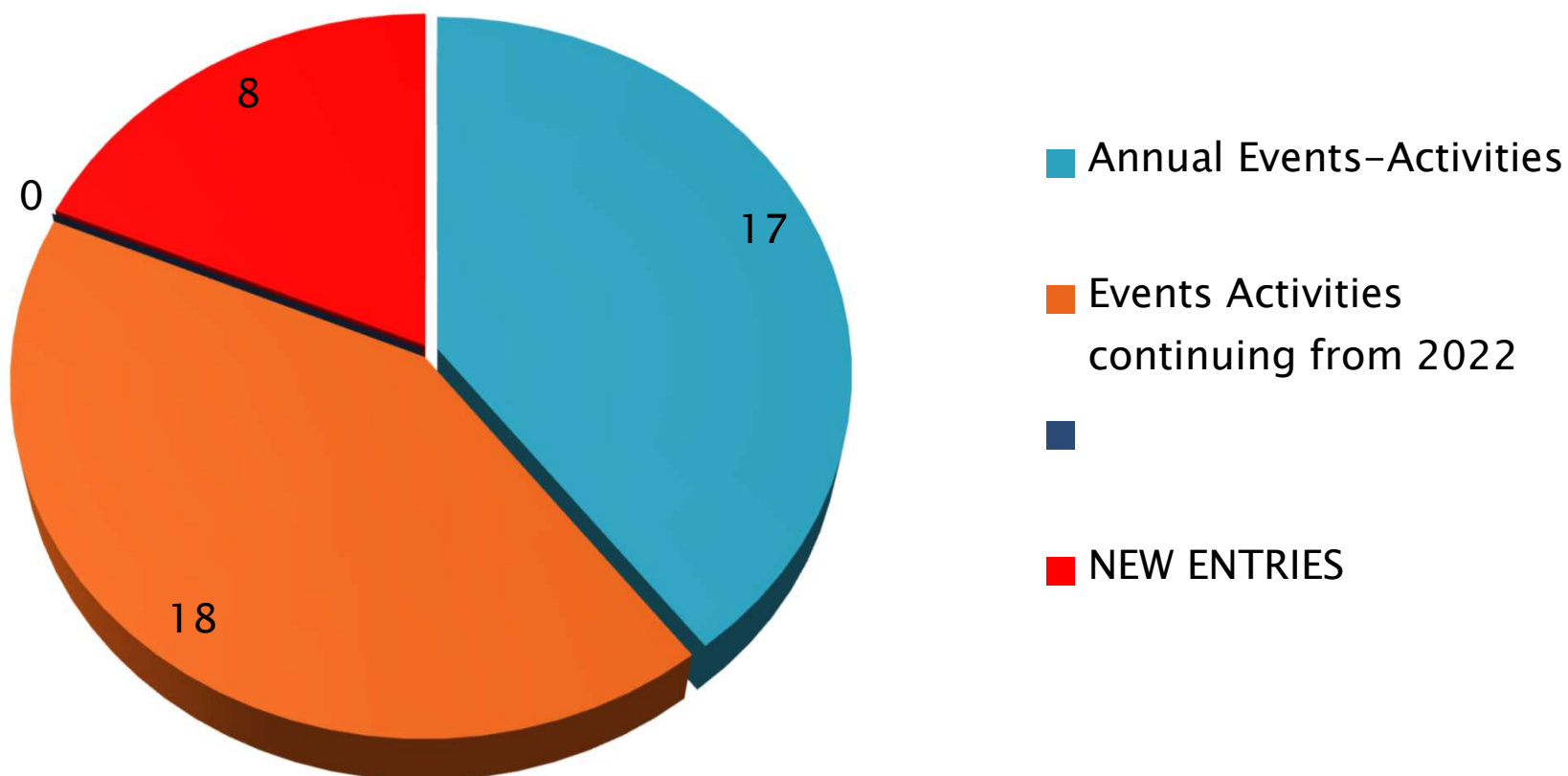


43 POW items





Programme of Work 2023 rev.1 Summary

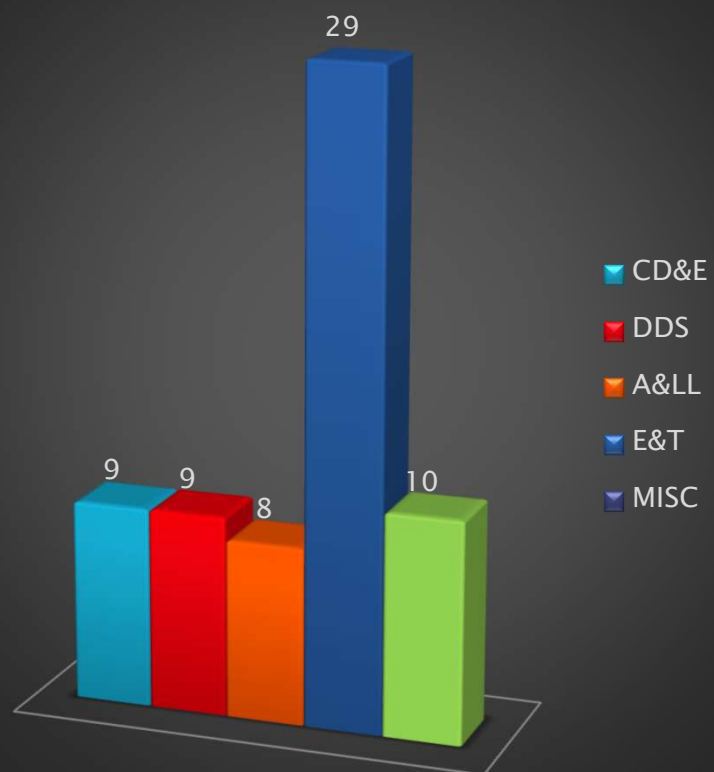




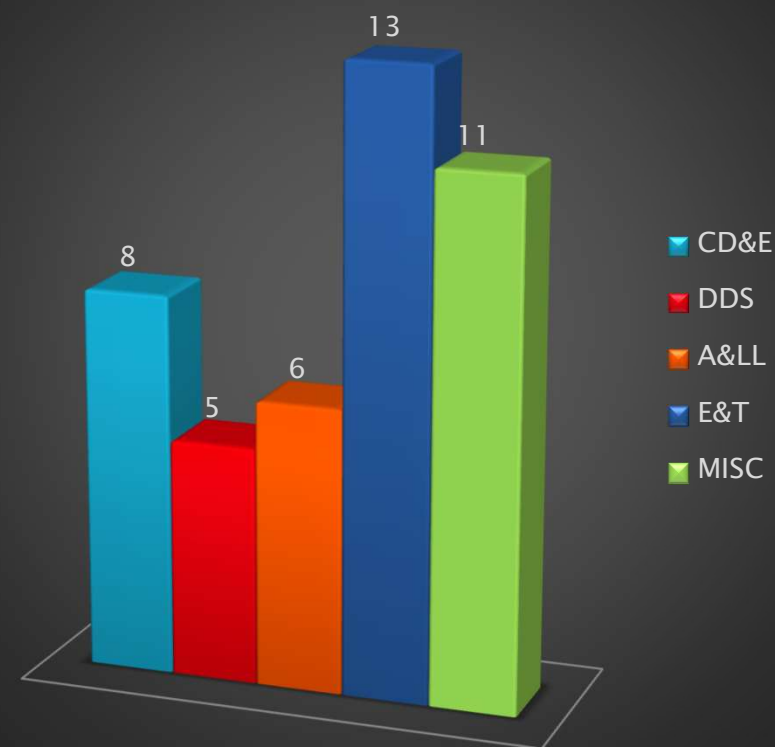
Integrated Air & Missile Defense (IAMMD) COE



PILLARS-POW 2022



PILLARS-POW 2023 rev1

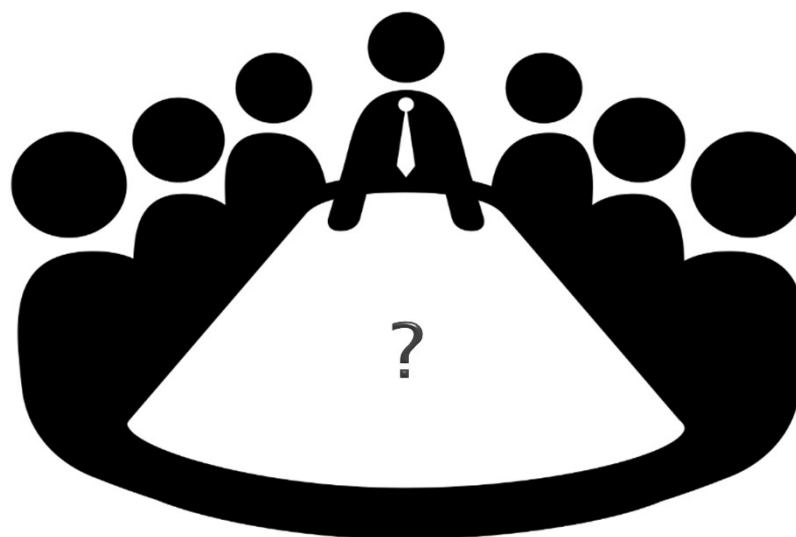




Recommendations & Decisions



SC members are kindly requested to *note* the current status of
POW 2023 rev.1



Questions



COFFEE BREAK

Next AGENDA Item : RAP File 1, PoW 2023 (Current Status Update)

