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**INTEGRATED AIR & MISSILE DEFENCE
CENTRE OF EXCELLENCE**

Souda Air Base, 73100, Chania
<http://www.iamd-coe.org>



1st /2022 SCM

Subject No:3

Our Ref:	NU.339	Tel.:	+302821440715
Date:	1 Aug 2022	NCN:	0302-615-4015
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To: See Distribution

SUBJECT: IAMD COE Programme of Work 2022 rev.2
No: 3

NO	RFS#*	REQUESTOR	REQUESTOR (Check the box)							END USER/ CUSTOMER	PROJECT/ ACTIVITY NAME	BRIEF DESCRIPTION (a)	SUPPORTIN G NATO (Y/N)	LOCATION (IF Applicable) (b)	START DATE (c)	END DATE (d)	COE POC (e)	SUPPORTED COE PILLAR****	REMARKS
			NATO	SN/FN/ MODs	PARTNER NATIONS	NON- NATO	IO/ Other	Other COEs	COE SG**										
1		COE							X	COE	M 8-30 Resource Management Education Programme (RMEP) Course	Training in NSO M 8-30 Resource Management Education Programme (RMEP) Course	N	Oberammergau, DEU	04/04/22	08/04/22	COL Oruc o.oruc@iamd-coe.org	E&T	Annual training organized every year
2		COE							X	COE	M7-137 NATO Quality Assurance Course	Training in NSO M7-137 NATO Quality Assurance Course	N	Oberammergau, DEU	24 JAN 22 07 NOV 22	28 JAN 22 11 NOV 22	COL Oruc o.oruc@iamd-coe.org	E&T	Annual training organized every year
3		COE							X	COE	M7-126 NATO eLearning Instructional Design Course	Training in NSO M7-126 NATO eLearning Instructional Design Course	N	Oberammergau, DEU	07/02/2022	25/02/2022	COL Oruc o.oruc@iamd-coe.org	E&T	Annual training organized every year
4		COE							X	COE	M7-51 Concept Development and Experimentation Course	Training in NSO M7-51 Concept Development and Experimentation Course	N	Oberammergau, DEU	10/10/2022	14/10/2022	COL Oruc o.oruc@iamd-coe.org	E&T	Annual training organized every year

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5		COE							X	COE	N1-38 NATO Security Course	Training in N1-38 NATO Security Course	N	Oberammergau, DEU	04/07/2022	08/07/2022	COL Oruc o.oruc@iamd-coe.org	E&T	Annual training organized every year
6		COE							X	COE	M5-32 NATO Staff Officer Orientation Course	Training in M5-32 NATO Staff Officer Orientation Course (Distance Learning)	N	Oberammergau, DEU	05/12/2022	23/12/2022	COL Oruc o.oruc@iamd-coe.org	E&T	Annual training organized every year
7		COE							X	COE	N3-20 NATO Missile Defence Course	Training in NSO N3-20 NATO Missile Defence Course	N	Oberammergau, DEU	26/09/2022	30/09/2022	COL Oruc o.oruc@iamd-coe.org	E&T	Annual training organized every year
8		COE							X	COE	M5-34 NATO Legal Advisor Course	Training in NSO M5-34 NATO Legal Advisor Course	N	Oberammergau, DEU	14/03/2022	18/03/2022	COL Oruc o.oruc@iamd-coe.org	E&T	Annual training organized every year
9		COE							X	COE	NS7-163 Lessons Learned Management Course	Training in NSO XX-163 Lessons Learned Management Course	N	Oberammergau, DEU	10/10/2022	14/10/2022	COL Oruc o.oruc@iamd-coe.org	E&T	Annual training organized every year
10		COE							X	COE	M6-108 Network Security Course	Training in NSO M6-108 Network Security Course	N	Oberammergau, DEU	15 Aug 22	21 Oct 22	COL Oruc o.oruc@iamd-coe.org	E&T	Annual training organized every year
11		COE							X	COE	AIRC2IS Missile Defence Planning Course (BMD-MD-34413)	Training in AIRC2IS Missile Defence Planning Course	N	DACCC, Poggio Renatico, Italy	31-Jan-22 4-Apr-22 7-Nov-22	4-Feb-22 8-Apr-22 11-Nov-22	CPT Angelidis a.angelidis@iamd-coe.org	E&T	Annual training organized every year
12		COE							X	COE	Standardization within NATO Course	Training in Standardization within NATO Course	N	Warsaw, Poland	9/05/22	13/05/22	Cpt Katsamakas m.katsamakas@iamd-coe.org	D&S	Annual training organized every year
13		COE							X	COE	Drafting, production and maintenance of NATO Standards (NMIOTC 25000)	Training in NMIOTC 25000 Course.	N	NMIOTC, GRC	26 Jun 22 03 Oct 22	01 Jul 22 07 Oct 22	Cpt Katsamakas m.katsamakas@iamd-coe.org	D&S	Annual training organized every year
14		COE							X	COE	S7-136 NATO Systems Approach to Training	Training in NSO S7-136 NATO Systems Approach to Training Course	N	Oberammergau, DEU	17/1/2022 31/10/2022	21/1/2022 4/11/2022	COL Oruc o.oruc@iamd-coe.org	E&T	Annual training organized every year
15		NATO ACO AIRCOM	X							NATO ACO AIRCOM	IAMD Common Education & Training Plan (CET-P) Mobile Training Teams (MTTs)	Participation in CET-P MTTs iot Train RALY participants	N	JAPCC	29/03/2022	31/03/2022	Maj Rabinak p.rabinak@iamd-coe.org	E&T	Training plan to be continued from 2021
													N	JAPCC	03 May 2022	05 May 2022			
													N	Upon Request TBD	TBD	TBD			
16		NATO ACO AIRCOM	X							NATO ACO AIRCOM	IAMD Common Education & Training Plan (CET-P) Hand Over Take Over (HOTO) Procedure	Participation in IAMD CET-P HOTO Procedure HQ AIRCOM and CAOC UEDEM	N	Kalkar, DEU	08/11/22	10/11/22	Maj Rabinak p.rabinak@iamd-coe.org	E&T	Training plan to be continued from 2021

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17		SHAPE NATO ACO AIRCOM	X						NATO ACO AIRCOM	STEADFAST ALLIANCE 22 (STAL 22)	Participate to planning conferences and execution.	Y	MEL/MIL STRATEGIC WS (SHAPE)	14 Feb 22	18 Feb 22	COL Oruc o.oruc@iamd- coe.org	E&T	Periodic exercise organized every 2 years	
													DD Workshop	28-Mar-22	1-Apr-22				
													MEL/MIL Develop WS (AIRCOM	4-Apr-22	8-Apr-22				
													MEL/MIL Scripting (HQ AIRCOM)	5-Jul-22	8-Jul-22				
													MPC (HQ AIRCOM)	11 Jul 2022	15 Jul 2022				
													FCC (VTC)	1-Sep-22	2-Sep-22				
													PHASE I Planning	5-Sep-22	9-Sep-22				
													PHASE II Execution	31 Oct 22	04 Nov 22				
													AAR	04 Nov 22	04 Nov 22				
18		NATO ACO AIRCOM	X						NATO ACO AIRCOM	RAMSTEIN LEGACY 22 (RALY 22)	Participate to planning conferences and execution.	Y	FPC (AIRCOM)	22/02/2022	24/02/2022	Maj Rabinak p.rabinak@iamd- coe.org	E&T	Periodic exercise organized every 2 years	
											Execution Phase (POL, LTU, EST, LVA)		30 May 22	11 Jun 22					
											Participate on Post RALY22 Procedures		HQ AIRCOM	TBD	TBD				E&T and A&LL
19		NATO ACO AIRCOM	X						NATO ACO AIRCOM	RAMSTEIN CENTURY 23 (RACE 23)	Participate to planning conferences and execution.	Y	MPC FPC	27 Jun 22 14 Nov 22	01 Jul 22 18 Nov 22	Maj Rabinak p.rabinak@iamd- coe.org	E&T	Periodic exercise organized every 2 years	
20		NATO JFCC	X						NATO JFCC	NIMBLE TITAN 23	Participate to planning and execution	Y	TBD	TBD	TBD	COL Saridakis n.saridakis@iam d-coe.org	A&LL	Periodic exercise organized every 2 years	
21		GER-NLD	X					X	GER-NLD)	JPOW 2023	Participation in Exercise JPOW 2023	N	MPC FPC	27 Jun 22 14 Nov 22	01 Jul 22 18 Nov 22	COL Panou e.panou@iamd- coe.org	CD&E	Periodic exercise organized every 2 years	

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22		EUCOM	X							EUCOM	Astral Knight 22	As part of HOTO Exercise for RALY22	Y	IAMD COE	01/06/2022	05/06/2022	COL Oruc o.oruc@iamd- coe.org	E&T	Annual exercise organized every year
23		NATO	X							NATO	NATO Counter Unmanned Aerial Systems (C-UAS) WG, activities and exercises (Technical Interoperability Exercise)	-Participation of IAMD COE in every related Workshop - WG - exercises	Y	TBD	TBD	TBD	COL Panou e.panou@iamd- coe.org	CD&E	
24		COE						X	X	NATO	Annual IAMD COE conference	Organization of the Annual IAMD COE conference	N	Chania, GRC	29/9/2022	30/9/2022	COL Panou e.panou@iamd- coe.org	E&T	Annual conference to be organized every year
25		COE		X						COE	IAMD COE Steering Committee Meeting SC 2022	Organization of IAMD COE Steering Committee	N	Chania, GRC	26/9/2022	27/09/2022	LTC Liodakis e.liodakis@iamd- coe.org	MISC	Annual conference to be organized every year
26		COE							X	COE	IAMD COE Marketing Plan	Invitations/promotion for/of IAMD COE from/to NATO Entities - Members - Partners	N	TBD	TBD	TBD	LTC Liodakis e.liodakis@iamd- coe.org	MISC	Marketing plan to be continued from 2021
27		NATO	X							NATO	Joint Capability Group Unmanned Aircraft Systems	Participation in JCG UAS Syndicate and subgroups	Y	TBD	TBD	TBD	COL Panou e.panou@iamd- coe.org	CD&E	Working group to be continued from 2021
28		NATO	X							AIRCOM	IAMD Discipline Conference 2022	Participation in IAMD Discipline Conference 2022	Y	TBD	CANCELLED		COL Oruc o.oruc@iamd- coe.org	E&T	Annual conference organized every year
29		NATO ACT CPD	X							NATO ACT CPD	E&T Conference 2022	Participation in E&T Conference	Y	TBD	TBD	TBD	COL Oruc o.oruc@iamd- coe.org	E&T	Annual conference organized every year
30		NATO ACT CPD	X							NATO ACT CPD	D&S Conference 2022	Participation in D&S Conference	Y	TBD	TBD	TBD	LTC Koutsoukos d.koutsoukos@i amd-coe.org	D&S	Annual conference organized every year
31		COEs						X	X	COEs	Annual IAMD CoE meeting with CC SBAMD	Conference led by CC SBAMD	N	HQ AIRCOM	15-Feb-22	17-Feb-22	LTC Koutsoukos d.koutsoukos@i amd-coe.org	MISC	Annual conference organized every year

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32		NATO ACT CPD	X							NATO ACT CPD	Annual CD&E Conference 2022	Participation in CD&E Conference	Y	TBD	TBD	TBD	COL Panou e.panou@iamd- coe.org	CD&E	Annual conference organized every year
33		HQ SACT ACT CPD	X							HQ SACT ACT CPD	COE LEGAD Conference/Workshop 2022	Participation in Conference/Workshop	Y	Ingolstadt (DEU) - MILENG COE (for actual meeting)	20-Jun 2022	24 Jun 2023	Lt Siskou t.siskou@iamd- coe.org	MISC	Annual conference organized every year
34		NATO	X							NATO	COE FINCONs Conference/Workshop 2022	Participation in Conference/Workshop	Y	Ingolstadt (DEU) - MILENG COE (for actual meeting)	20-Jun 2022	24 Jun 2023	Cpt Baltadoros e.baltadoros@ia md-coe.org	MISC	Annual conference organized every year
35	22#026	NATO ACT CPD	X							NATO ACT CPD	Annual COE's Directors Conference 2022	Participation to the Annual COE's Directors Conference	Y	Norfolk, USA	26-Apr-22	28-Apr-22	LTC Liodakis e.liodakis@iamd -coe.org	MISC	Annual conference organized every year
36		COEs						X	X	COEs	Annual IAMDC CoE meeting with JAPCC and AO COE	Conference led by JAPCC on the future of air power (multi domain)	N	TBD	TBD	TBD	COL Panou e.panou@iamd- coe.org	MISC	Annual conference organized every year
37		US EUCOM 10TH AAMDC	X							US EUCOM 10TH AAMDC	10th AAMDC Integrated Air and Missile Defense Conference/Forum 2022	Participation to 2022 10th AAMDC Integrated Air and Missile Defense Conference/Forum	Y	TBD	TBD	TBD	LTC Koutsoukos d.koutsoukos@i amd-coe.org	MISC	Conference plan to be continued from 2021
38		CZE UNIVERSITY OF DEFENCE		X						CZE UNIVERSITY OF DEFENCE	International Air Defence Conference	Participation	Y	BRNO (CZE)	27 Apr 22	28 Apr 22	Maj Rabinak p.rabinak@iamd -coe.org	E&T	Annual conference organized every year
39		NATO	X							NATO	JCG SBAMD 2022 (Joint Capability Group in Surface Based Air and Missile Defence)	Participation in JCG SBAMD Subgroups. Participation in JCG SBAMD Standardization WG 2022 - JCG SBAMD C4I WG 2022 - JCG SBAMD CDI WG 2022	Y	SLOVAKIA	11 October 2022	13 October 2022	LTC Koutsoukos d.koutsoukos@i amd-coe.org	D&S	Working group to be continued from 2021
40		NIAG	X				X			NATO	NIAG SG-265 QRT "SBAMD Survivability and Effectiveness in Joint and Combined Operations when faced by a Peer State Threat"	Participation to the NIAG SG-265 as a member of the Quick Reaction Team (QRT).	Y	5th Meeting (VTC) 6th Meeting Washington DC + VTC Editorial London 7th Meeting Paris + VTC	10/01/2022 08/03/22 21/03/22 11/04/22	12/1/2022 10/03/22 23/03/22 13/04/22	LTC Koutsoukos d.koutsoukos@i amd-coe.org	D&S	Working group to be continued from 2021

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41		NATO	X						NATO	C-RAM HVP	Participation in the Rapidly Deployable Mobile C-RAM High Visibility Project in an Advisory Role to the Specialist Team	Y	TBD	1/27/2021	TBD	LTC Koutsoukos d.koutsoukos@i amd-coe.org	D&S		
42	21#013	NATO	X						HQ SACT JDLL	ACT LL Fall WG 2022	HQ SACT requests COE LL POC(s) participation & support to the ACT LL FALL WEEK in 2022. This is a Placeholder, further information (date/ location) will be updated when available	Y	TBD	1/1/2022	31/12/2022	COL SARIDAKIS n.saridakis@iam d-coe.org	A&LL	Annual WG organized every year	
43	21#012	NATO	X						HQ SACT JDLL	ACT LL Spring WG 2022	HQ SACT requests COE LL POC(s) participation & support to the ACT LL SPRING WEEK in 2022. This is a Placeholder, further information (date/ location) will be updated when available	Y	TBD	1/1/2022	31/12/2022	COL SARIDAKIS n.saridakis@iam d-coe.org	A&LL	Annual WG organized every year	
44	21#011	NATO	X						HQ SACT JDLL	NATO LL Conference 2022	HQ SACT requests COE LL POC(s) participation & support to the NATO LL Conference in 2022 This is a Placeholder, further information (date/ location) will be updated when available	Y	TBD	04 May 2022	05 May 2022	COL SARIDAKIS n.saridakis@iam d-coe.org	A&LL	Annual conference organized every year	
45		ACT/JFD	X					X	ACT/JFD	Strategic Leadership Initiative	Participation with 1 SME at the Senior SME Advisory Committee and 1 SME at the Concept Monitoring Subworking Group.	Y	TBD	TBD	TBD	LTC Marakis k.marakis@iamd -coe.org	MISC	Working group to be continued from 2021	
46	20#087	NATO JFC Naples J9	X						NATO JFC Naples J9	Partnership outreach Mobile Training Teams	Training support to partner countries with MTT	Y	TBD	1/1/2021	31/12/2022	COL Oruc o.oruc@iamd- coe.org	E&T	RFS to be continued from 2021	

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47	21#001	NATO ACT	X							NATO ACT	Missile Deterrence and Defence Study	Participation in Missile Deterrence and Defence wargaming and Simulation Study	Y	TBD	18/01/2021	31/03/2022	COL SARIDAKIS n.saridakis@iam d-coe.org	A&LL	RFS to be continued from 2021
48	21#005	NATO ACT	X							NATO ACT	ACT CPD Branch Coordination VTCs	ACT CPD Branch Coordination VTCs. COEs requested to support ACT CPD Coordination online meetings. Such as: 1. Directors Online Meeting, 2.POW Officers Coordination VTCs, 3. Pillar (CDE, DDS,ET,LLA) Coordination meetings, This RFS can be used as reference in POW related to all coordination VTCs organized by ACT JFD CPD Branch.	Y	TBD	25/1/2021	31/12/2022	CPT Kapellas c.kapellas@iamd -coe.org	MISC	RFS to be continued from 2021
49	21#007	NATO ACT CPD	X							NATO ACT CPD	Support to NATO Doctrine	Support to NATO doctrinal activities. COEs requested to support NATO doctrine by: - Being a Custodian to NATO Doctrine. - Support other doctrine by participating in WG, WT and Standardization Boards. This RFS is to be used as Reference Number in the POW for the COE doctrinal activities.	Y	TBD	21/01/2021	31/12/2022	LTC Koutsoukos d.koutsoukos@i amd-coe.org	D&S	RFS to be continued from 2021

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50	21#008	NATO ACT CPD	X							NATO ACT CPD	COE Support to Education and Training activities	Support to the NATO requests for attending courses run by COEs. This generic RFS is to be used as a reference whenever there is a request from different NATO bodies to send students to courses run by COEs/NETFS. Also, this RFS encompasses the SME support to courses executed in other NATO ETFs	Y	TBD	28/1/2021	31/12/2022	COL Oruc o.oruc@iamd- coe.org	E&T	RFS to be continued from 2021
51	21#009	NATO ACT CPD	X							NATO ACT CPD	COE Support to NATO in the Role of the Department Head	Requesting COEs support to NATO in the Role of DH or as a DH supporter. This is a generic RFS to be used as reference number by COEs that covers their tasks as DH or as supporters to DHs.	Y	TBD	28/1/2021	31/12/2022	COL Oruc o.oruc@iamd- coe.org	E&T	RFS to be continued from 2021
52	21#074	CWO COE	X					X		CWO COE	Production of ATP 3.2.1.5	Support to the production of ATP 3.2.1.5 "Conduct of Land Operations in Cold Weather Environments"	Y	TBD	01/01/21	01/09/23	LTC Koutsoukos d.koutsoukos@i amd-coe.org	D&S	RFS to be continued from 2022
53	21#076	CWO COE						X		CWO COE	Cold Weather Operations concept development	Support to Cold Weather Operations concept development	Y	TBD	01/09/21	21/12/23	LTC Koutsoukos d.koutsoukos@i amd-coe.org	D&S	RFS to be continued from 2023
54	21#078	NATO	X							HQ SACT SPP	Layered Resilience Concept (NWCC deliverable)	Layered Resilience Concept (LRC) deliverable under the NWCC's Warfare Development Imperative for Layered Resilience. LRC will follow the NATO CD&E process commencing 3Q22 for completion 4Q25 and approval mid-2026.	Y	TBD	01/09/21	21/12/25	COL Panou e.panou@iamd- coe.org	CD&E	

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55	21#014	NATO	X							HQ SACT JDLL	COE Support to NATO LL process 2022	COE LL POC is requested to analyze an issue within the realm of the COEs specific area of expertise in order to develop an Analysis Report either in support of HQ SACT and JALLC or leading the study. Conduct an Analysis Report (AR) in the COE specific area of expertise either in support of HQ SACT/JALLC or by leading the activities related to the AR, in accordance with PARL (Placeholder for 2022)	Y	TBD	1/1/2022	31/12/2022	COL SARIDAKIS n.saridakis@iam d-coe.org	A&LL	RFS renewed from 2021
56	21#010	NATO	X							HQ SACT	Support NATO COVID19 LL Campaign 2022	COE LL POCs are requested to support the NATO Covid-19 Lessons Learned Campaign activities in 2022 in their area of expertise and especially in support to ACT JDLL / JALLC Analysis efforts in the aftermath of the Pandemic.	Y	TBD	1/1/2022	31/12/2022	COL SARIDAKIS n.saridakis@iam d-coe.org	A&LL	RFS renewed from 2022
57	21#0626	ACT /DPRD	X							ACT /DPRD	NATO DEFENCE PLANNING PROCESS	This RfS is prioritized in order to exploit the specialist support of COEs in ongoing ACT Capability Area Group (CAG) activities in preparation for Step 2 of NDPP	y	TBD	1/1/2022	31/12/2022	COL Panou e.panou@iamd- coe.org	CD&E	NEW ENTRY /POINT PAPER
58		COEs						X	X	M&S COE	CA2X2 2022 Forum - M & S Sprint Week	Participation at NATO Computer Assisted, Analysis, Exercise, and Experimentation (CA2X2) Forum, followed by event M&S Sprint Week	N	TBD	TBD	TBD	COL Panou e.panou@iamd- coe.org	CD&E	NEW ENTRY /POINT PAPER

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59		EUCOM	X						X	EUCOM	Astral Knight 23	Participate in the Planning Process of ASTRAL KNIGHT 2023 which will take place in 2022.	N	CDC, Warsaw, POL	TBD	TBD	COL Panou e.panou@iamd-coe.org	CD&E	NEW ENTRY /POINT PAPER
														IPC	21-Jun-22	24-Jun-22			
														Air Requirements, Basing and Synchronization Conference: TBD	26-Jul-22	29-Jul-22			
														MPC TBD	4-Oct-22	7-Oct-22			
60		HQ SACT	X						X	SACT/JFD	ITEP & IPB Department Head Forum	Participation in Individual Training and Education Programming (ITEP) Planning Board (IPB) and Department Head Forum	Y	TBD	TBD	TBD	COL Oruc o.oruc@iamd-coe.org	E&T	NEW ENTRY /POINT PAPER
61		CC SBAMD						X	X	CC SBAMD	Comprehensive – Integrated Air and Missile Defence (C-IAMD) Course	Familiarization with all the major aspects of (Joint) NATO IAMD, including (Theatre) Ballistic Missile Defence, Surface Based and Airborne Air Defence. The course addresses strategic, operational, and tactical level aspects of IAMD	N	Ramstein, Germany.	TBD	TBD	COL Oruc o.oruc@iamd-coe.org	E&T	NEW ENTRY /POINT PAPER
62		HQ SACT	X						X	SACT/NSTO	Annual NATO Operations Research and Analysis Conference	Participation in annual NATO Operations Research and Analysis Conference	Y	Copenhagen, DEN	17-Oct-22	19-Oct-22	COL Panou e.panou@iamd-coe.org	CD&E	NEW ENTRY /POINT PAPER
63		COE							X	COE	N3-134: Introduction to SBAMD Course	Training in NSO N3-134: Introduction to SBAMD Course	N	Oberammergau, DEU	19-Sep-22	23-Sep-22	COL Oruc o.oruc@iamd-coe.org	E&T	NEW ENTRY /POINT PAPER
64		HQ SACT	X							SACT	Warfare Development Agenda (WDA) Campaign Plan	Participation in WDA Campaign Plan	Y	TBD	TBD	TBD	COL Panou e.panou@iamd-coe.org	CD&E	NEW ENTRY /POINT PAPER

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NO	RFS#*	REQUESTOR	REQUESTOR (Check the box)							END USER/ CUSTOMER	PROJECT/ ACTIVITY NAME	BRIEF DESCRIPTION (a)	SUPPORTIN G NATO (Y/N)	LOCATION (IF Applicable) (b)	START DATE (c)	END DATE (d)	COE POC (e)	SUPPORTED COE PILLAR****	REMARKS
			NATO	SN/FN/ MODs	PARTNER NATIONS	NON- NATO	IO/ Other	Other COEs	COE SG**										
65	22#075	HQ SACT JFD JDLL Branch	X							ACT	NATO Lessons Learned from the situation in and around Ukraine	<p>The situation in and around Ukraine developed, unfolded, and is going on. In preparation of predictable necessary analysis in the future, all stakeholders in LL might be early encouraged and requested actively engage the NATO Lessons Learned (LL) process.</p> <p>To enable COE's to establish the POW 2023, HQ SACT is creating a generic RfS, without specific nor detailed requirements.</p> <p>COE's are kindly requested to share Observations, Best Practices, LI and LL related to the situation in Ukraine.</p> <p>Deliverables should be shared in NLLP.</p>	Y	Online	17/05/20 22	31/12/2023	COL SARIDAKIS n.saridakis@i amd-coe.org	A&LL	NEW ENTRY /POINT PAPER

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Remarks

The data in columns (a), (b), (c), (d) & (e), is indicative (based on received information concerning these activities to date and they may be updated taking into account any changes made by the requestor and the COVID-19 constraints).

FOR THE IAMD COE:



B.Gen (OF-6) Nikolaos KOKKONIS, GRC (AF)

IAMD COE Director

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