



INTEGRATED AIR & MISSILE DEFENCE CENTRE OF EXCELLENCE

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SUBJECT: **IAMD COE POW 2022 Periodic Progress Report 1-22**

No: 1

REFERENCES: A. IAMD COE POW 22 –Revision 1 (File Ref: IAMD COE/NU.273/30 May 22)

1. Exercises :

POW No	Customer	Project Name	Start Date	End Date	Project Information and Progress
17	SHAPE NATO ACO AIRCOM	STEADFAST ALLIANCE 22 (STAL 22)	15 Feb 2022	Nov 2022	STEEDFAST ALLIANCE 2022 (STAL 22) is conducted every two years to exercise the NATO Integrated Air and Missile Defence (IAMD) and Ballistic Missile Defence (BMD) missions, from strategic to the operational level, including national resources. STAL 22 will serve as a main venue to exercise NATO's Standing Defence Plan Persistent Effort for IAMD and its SUPPLAN D and to assess the ability to plan and execute the IAMD mission from Strategic to Operational level. STAL 22 will also serve as a venue to exercise NATO BMD mission, and to train the ability to plan

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POW No	Customer	Project Name	Start Date	End Date	Project Information and Progress
					and execute the NATO BMD mission from Strategic to Operational level with potential inclusion of national resources. IAMD COE participated in the Initial Planning Conference (IPC) via VTC and the Tabletop Exercise (TTX) via physical presence. Centre's intention is to attend the rest of the meetings via VTC (if applicable) and at the execution of the exercise via physical presence, as observers.
18	NATO ACO AIRCOM	RAMSTEIN LEGACY 22 (RALY 22)	Feb 2022	Jun 2022	<p>Main COE objectives:</p> <ol style="list-style-type: none"> 1) Individual pre-exercise training participating NATO nations through CET- P program – COMPLETED 2) Participation to EXECUTION phase as EXCON members (3 SMEs)- COMPLETED
19	NATO ACO AIRCOM	RAMSTEIN CENTURY 23 (RACE 23)	27/06/2022	Mar 2023	<p>RACE 23 is NATO Operational level EX focused on JFAC DCA OPS (Art. 5 IAMD).</p> <p>EX will be merged with STAR 23 (NATO BMD PL1 OPS-Art.5) and JPOW 23 (GER/NDL Tactical level SBAMD ops.)</p> <p>All three are simulation-based exercises focus mainly on technical interoperability and operational procedures (TTPs).</p> <p>IAMD COE support to the exercise: PENDING</p>
20	United States Strategic Command / Joint Functional Component Command for Integrated Missile Defence (JFCC IMD) (Self-Generated)	NIMBLE TITAN 23	TBD	TBD	<p>NIMBLE TITAN is a Missile Defence campaign of experimentation series in an Integrated Air and Missile Defence (IAMD) context set in a notional scenario 10 years in the future. It is the premier forum for developing experimental IAMD policy and military options among allies and partners to build regional and global deterrent and defensive effects across the missile defence enterprise primarily at the Ministry of Foreign Affairs and Ministry of Defence level.</p>

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21	GER-NLD	JPOW 2023 MPC FCC	28/06/2022 14/11/2022	28/06/22 18/11/22	Joint Project Optic Windmill is an exercise that can facilitate adequate room for experimentation and enable great training possibilities, shaped for optimal knowledge enrichment. The exercise also contains an academic phase to prepare the participants, particularly underlining exercise novelties. IAMDCOE participated virtually with a Branch Head and a Staff Officer in the MPC of Joint Project Optic Windmill 2023 (28 June 22). IAMDCOE will participate in FCC of JPOW 2023 and possibly participate in the Execution Phase in 2023 with one (1) SME. PENDING
22	EUCOM	Astral Knight 22	01/06/2022	05/06/22	Astral Knight 2022 (AK22) would take place one (1) week prior the execution phase of Ramstein Legacy 2022 (RALY22) and IAMDCOE personnel would also participate in the Hand Over Take Over (HOTO) procedure, but AK22 was postponed due to the Ukraine crisis events. New dates are not issued yet and possibly will not be until the end of 2022.
45	ACT/JFD	Strategic Leadership Initiative	TBD	TBD	IAMDCOE intends to participate with 2 SMEs, one OF-4 at the Senior SMEs Advisory Committee Board and one OF 3/4 in the Concept Monitoring Subworking Group
59	EUCOM	Astral Knight 23	TBD	TBD	IAMDCOE's SME will participate in the Planning Process of ASTRAL KNIGHT 2023 which will take place in 2022.

2. Working Groups:

PoW No	Customer	Project Name	Start Date	End Date	Project Information and Progress
23	NATO	NATO Counter Unmanned Aerial Systems (C-UAS) WG, activities and exercises (Technical Interoperability Exercise)	15/03/2022 01/06/2022 17/06/2022 27/06/2022	18/03/22 02/06/22 17/06/22 27/06/22	IAMDCOE CD&E branch participated in all WG meetings via VTC or by physical presence.

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			05/07/2022 13/09/2022	06/07/22 23/09/22	IAMD COE supports Class I C-UAS Doctrine Development Process by taking the lead of Chapter 5, Operational Guidance. This process is ongoing for the next 2 years. TIE 22 exercise is one of the few exercises that combines both UAS defence/C-UAS activities, with extensive data protocol interoperability implementation. IAMD COE attended IPC, MPC, FCC and all relevant technical workshops of TIE 2022 with the intention to participate in the Execution Phase with 1 SME from 13-23 Sep 2022 in the Netherlands.
27	NATO	Joint Capability Group Unmanned Aircraft Systems	14/03/2022 05/10/2022	17/03/22 06/10/22	The JCGUAS is the heart of allied UAS subject matter expertise within NATO, comprising two syndicates: Acquisitions/Technical Syndicate and an Operations Syndicate. IAMD COE participated with a Branch Head and a Staff Officers to Spring 2022 JCGUAS Virtual Plenary. The group has enhanced special cooperation with the Aviation Committee (AVC), NATO Alliance Ground Surveillance (AGS), NIAG and NATO Science and Technology Organization (STO). In addition to unmanned aircraft systems, the JCGUAS extends cooperation to include ground, surface, and subsurface systems, as well as to manned systems in order to enhance support for practical interoperability among NATO forces. IAMD COE will attend the next meeting on 5-6 October 2022.
39	NATO	JCG SBAMD 2022 (Joint Capability Group in Surface Based Air and Missile Defence)	26/04/2022 11/10/2022	28/04/22 13/10/22	IAMD COE participated with two (2) Staff Officers in the JCG SBAMD Working Group and Subgroups (CDI and C2I) conducted in NATO HQ, Brussels on 26 th Apr 22. IAMD COE's proposal for prioritization of the Emerging Air Treats (based on NIAG-238 SG prioritization table) was the baseline of the CDI SG discussions. Because of

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					<p>that, during the SG it was decided that IAMD COE will prepare a presentation for the next JCG SBAMD WG meeting, describing the proposed Prioritization Table. Additionally, IAMC COE accepted the proposal for covering the CDI's SG Vice Chair position, which approval is on the way to be endorsed by the Chair of JCG SBAMD WG.</p> <p>Furthermore, the IAMD COE expressed intention to host the CDI SG Summer meeting at Chania on 31 Aug-01 Sep 2022. The proposal is under approval by the CDI SG Chair.</p> <p>IAMD COE will keep participating and supporting the upcoming WGs and the respective Subgroups.</p>
40	NATO	NIAG SG-265 QRT "SBAMD Survivability and Effectiveness in Joint and Combined Operations when faced by a Peer State Threat"	10/01/2022 08/03/2022 21/03/2022 11/04/2022 17/05/2022	12/1/2022 10/03/2022 3/03/2022 13/04/2022 19/05/2022	<p>IAMD COE during 2022, participated in the first two (2) plenary meetings via VTC. The meeting that took place during March (08-10 Mar 22), was the last meeting of the Plenary session of the study [in total seven (7) meeting including the kick Off). Where the IAMD COE SMEs provided to the Chair and Rapporteur Centre's perspective for the Study. Since the next three (3) meetings concerned the drafting of the Interim Report, IAMD COE did not participate due to limited workforce and other COE priorities. Centre's intention is to study the Interim Report and to attend to the upcoming meetings of the second phase of the Study, via VTC or with physical presence, providing Subject Matter Expertise.</p>
41	NATO	C-RAM HVP	TBD	TBD	<p>IAMD COE participated in the early meetings via VTC. Project is going to the concept stage and the main task now is to decide and sign the MOUs. Both HVPs, C-RAM</p>

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PoW No	Customer	Project Name	Start Date	End Date	Project Information and Progress
					and Modular GBAD will be joint at least for the Concept Stage.

3. Courses & Conferences:

PoW No	Customer	Project Name	Start Date	End Date	Project Information and Progress
01	COE (SG)	M8-30 Resource Management Education Programme (RMEP) Course	04/04/2022	08/04/2022	IAMD COE participated with one (1) Staff Officer
02	COE (SG)	M7-137 NATO Quality Assurance Course	24/01/2022 07/11/2022	28/01/2022 11/11/2022	IAMD COE participated with one (1) Staff Officer to the first iteration and plans to participate to the second with an additional Staff Officer.
03	COE (SG)	M7-126 NATO eLearning Instructional Design Course	07/02/2022	25/02/2022	IAMD COE participated with one (1) Staff Officer, the Course took place in ADL form.
04	(SG) COE	M7-51 Concept Development and Experimentation Course	10/10/2022	14/10/2022	One (1) seat of this Course has been allocated to IAMD COE; one (1) Staff Officer is planned to participate.
05	COE (SG)	N1-38 NATO Security Course	04/07/2022	08/07/2022	Participation of one IAMD COE Staff Officer was cancelled, due to limited workforce.
06	COE (SG)	M5-32 NATO Staff Officer Orientation Course	05/12/2022	23/12/2022	No seat was allocated to IAMD COE by NATO School Oberammergau.
07	COE (SG)	N3-20 NATO Missile Defence Course	26/09/2022	30/09/2022	Two (2) seats of this Course have been allocated to IAMD COE; two (2) Staff Officers are planned to participate
08	COE (SG)	M5-34 NATO Legal Advisor Course	14/03/2022	18/03/2022	IAMD COE participated with one (1) Staff Officer
09	COE (SG)	NS7-163 Lessons Learned Management Course	10/10/2022	14/10/2022	One (1) seat of this Course has been allocated to IAMD COE; one (1) Staff Officer is planned to participate.

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PoW No	Customer	Project Name	Start Date	End Date	Project Information and Progress
10	COE (SG)	M6-108 Network Security Course	15/08/2022	21/10/2022	No seat was allocated to IAMD COE by NATO School Oberammergau
11	COE (SG)	AIRC2IS Missile Defence Planning Course (BMD-MD-34413)	31/01/2022 04/04/2022 07/11/2022	04/02/2022 08/04/2022 11/11/2022	IAMD COE did not participate in the first two (2) training iterations due to limited workforce and other COE priorities. The Centre intends to participate with one (1) SME in the 3rd iteration.
12	COE (SG)	Standardization within NATO Course	09/05/2022	13/05/2022	IAMD COE did not participate due to limited workforce and other COE priorities.
13	COE (SG)	Drafting, production, and maintenance of NATO Standards (NMIOTC 25000)	26/06/2022 03/10/2022	01/07/2022 07/10/2022	IAMD COE did not participate in the first course since there were no available seats. Centre is planning to attempt the second course of 2022 with one (1) Staff Officer.
14	COE (SG)	S7-136 NATO Systems Approach to Training	17/01/2022 31/10/2021	21/01/2022 04/11/2022	IAMD COE participated with one (1) Staff Officer to the first iteration and plans to participate to the second with an additional Staff Officer.
15	NATO ACO AIRCOM	IAMD Common Education & Training Program (CET-P) Mobile Training Teams (MTTs)	29/03/2022 03/05/2022	31/03/2022 05/05/2022	Two iterations planned to support preparation of NATO nations participating in exercise RALY 22 – COMPLETED COE supported the program with 3 SMEs as instructors and 1 SME as a trainee.
16	NATO ACO AIRCOM	IAMD Common Education & Training Program (CET-P) Hand Over / Take Over (HOTO) Procedure	08/11/2022	10/11/2022	The full responsibility for organisation of the CET-P will be handed over to IAMD COE during 3 rd iteration of 2022 in KALKAR (=2023 iterations will be organised in Chania). Status: ONGOING (80% COMPLETED)
24	COE (SG)	Annual IAMD COE conference	29/09/2022	30/09/2022	The 1 st Annual Conference for IAMD CoE is planned to take place in Chania. The official “SAVE THE DATE” letter has been issued, and by the beginning of July 22 the “Calling Letter” of the conference is going to be sent as well. The theme of the Conference will be: “Integrated Air & Missile Defence: Challenges and Threats, Developments and Opportunities in a Rapidly Changing Environment.”

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					During Our first Annual Conference, we intend to discuss about how new technological developments may affect Integrated Air and Missile Defence, what Opportunities they may offer, but also what might be the possible Threats and Challenges to IAMD, generated in the most complex and demanding security environment of the last decades.
25	COE (SG)	IAMD COE Steering Committee Meeting SC 2022	26 Sep 2022	27 Sep 2022	In progress
28	AIRCOM	IAMD Discipline Conference 2022	TBD	TBD	According to the decision which was taken at Ballistic Missile Defence (BMD) Annual Defence Conference (ADC) that took place on 04 May 2022, BMD Discipline will be in force until Governance Structure of IAMD Discipline is assigned. Expected date for the first IAMD ADC will be the beginning of 2024. IAMD-COE participated in BMD ADC in 2022.
29	NATO ACT CPD	E&T Conference 2022	TBD	TBD	ACT CPD Annual Event. No RFS or Invitation Letter received yet.
30	NATO ACT CPD	D&S Conference 2022	TBD	TBD	IAMD COE / D & S Branch participated in the first Doctrine Development Coordination meeting with the Branch Head via VTC. Next Coordination meeting is planned for 7 Sep 2022.
31	COE (SG)	Annual IAMD CoE meeting with CC SBAMD	TBD	TBD	Annual meeting of IAMD COE with CC SBAMD was planned for Feb 22 during CC SBAMD 's annual conference, but it was postponed due to COVID-19 constraints.
32	NATO ACT CPD	Annual CD&E Conference 2022	25/10/2022	27/10/2022	The 2022 International Concept Development and Experimentation (ICDE) Conference in-person event will take place from 25 until 27 October 2022 at the Marriott Hotel in Budapest. The Hungarian Defence Forces Command will host the event. ICDE Conference 2022 will focus on how Concept Development and Experimentation contributes to the Alliance Warfare Development Agenda. Highlights will include keynote addresses, interactive panel discussions, and the 'CD&E Exchange', a mini-expo promoting Concept Development and Experimentation initiatives.

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PoW No	Customer	Project Name	Start Date	End Date	Project Information and Progress
					IAMD COE will participate with two (2) Staff Officers.
33	HQ SACT ACT CPD	COE LEGAD Conference/Workshop 2022	20/06/2022	24/06/2022	A combined Workshop for COE LEGAD and FINCON was held in Ingolstadt (DEU) - MILENG COE. IAMD COE participated with its FINCON and its LEGAD
34	HQ SACT ACT CPD	COE FINCONs Conference/Workshop 2022	20/06/2022	24/06/2022	
36	OTHER COE	Annual IAMD CoE meeting with JAPCC and AO COE	TBD	TBD	Meeting predicted by the IAMD COE CONCEPT (par.6) to take place between IAMD COE, JAPCC & AO COE, to synchronise efforts and identify opportunities in order to support NATO's IAMD capabilities.
37	US EUCOM 10TH AAMDC	10th AAMDC Integrated Air and Missile Defence Conference/Forum 2022	TBD	TBD	European Integrated Air and Missile Defence Forum has been postponed and the setting of new dates is pending.
38	CZE UNIVERSITY OF DEFENCE	International Air Defence Conference	27/04/2022	28/04/2022	IAMD COE participated with a Branch Head in The IAD Conference, held at the Department of Air Defence, University of Defence, Brno, Czech Republic. The conference topic for year 2022 was: "Effective Air Defence in Multi-Domain Operations". IAMD COE will keep the cooperation with the University of Defence of the CZE republic. The University was invited to participate in IAMD COE's Conference on 29-30 Sep 22.
58	M&S COE	CA2X2 2022 Forum - M & S Sprint Week	TBD	TBD	Participation of IAMD COE SME at NATO Computer Assisted, Analysis, Exercise, and Experimentation (CA2X2) Forum, followed by event M&S Sprint Week
61	CC SBAMD	Comprehensive – Integrated Air and Missile Defence (C- IAMD) Course	TBD	TBD	Participation of two (2) IAMD COE SMEs in C-IAMD Course for familiarization with all the major aspects of (Joint) NATO IAMD, including (Theatre) Ballistic Missile Defence, Surface Based and Airborne Air Defence. The course addresses strategic, operational, and tactical level aspects of IAMD
62	HQ SACT	Annual NATO Operations Research and Analysis Conference	TBD	TBD	Participation of IAMD COE SME in annual NATO Operations Research and Analysis Conference.

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PoW No	Customer	Project Name	Start Date	End Date	Project Information and Progress
63	COE	N3-134: Introduction to SBAD Course	19-Sep-22	23-Sep-22	IAMD COE intends to participate with one (1) SME in N3-134 course

4. RFS Summary:

PoW No (RfS)	Customer	Project Name	Start Date	End Date	Status	Project Information and Progress
35 (22#026)	NATO ACT CPD	Annual COE's Directors Conference 2022	26/04/2022	28/04/2022	COMPLETED	IAMD COE participated with the former Director B. Gen (OF-6) Evangelos TZIKAS, HQ ACT, Norfolk, USA
42 (21#13)	HQ SACT JDLL	ACT LL Fall WG 2022	TBD	TBD	ACCEPTED	Participation of Lessons Learned SMEs of IAMD CoE in meetings and activities of the WG during the year 2022.
43 (21#012)	HQ SACT JDLL	ACT LL Spring WG 2022	TBD	TBD	COMPLETED	COEs were not invited to participate in this activity. Only NATO entities, NCS, ACO, ACT etc, participated.
44 (21#011)	HQ SACT JDLL	NATO LL Conference 2022	04/05/2022	05/05/2022	COMPLETED	IAMD COE participated in the NATO LL conference in 2022 with 2 SMEs via VTC.
46 (20#087)	NATO JFC Naples J9	Partnership outreach Mobile Training Teams	01/01/2022	31/12/2022	ACCEPTED	Training support to Partner Nations with Mobile Training Teams. Accepted RFS, no further development from requestor.
47 (21#001)	NATO ACT	Missile Deterrence and Defence Study	18/01/2021	31/03/2022	COMPLETED	Participation in Missile Deterrence and Defence war gaming and Simulation Study is completed with no further requests.
48 (21#005)	NATO ACT	ACT CPD Branch Coordination VTCs	25/1/2021	31/12/2022	ACCEPTED	ACT CPD Branch Coordination VTCs. ACT CPD Coordination online meetings. Such as: 1. Directors Online Meeting, 2. POW Officers Coordination VTCs, 3. Pillar (CDE, DDS, ET, LLA) Coordination meetings, This RFS is used as reference in POW related to all coordination VTCs organized by ACT JFD CPD Branch
49 (21#007)	NATO ACT CPD	Support to NATO Doctrine	21/01/2021	31/12/2022	ACCEPTED	Staff officers of the IAMD COE supported NATO Doctrinal Activities via participating to JCG SBAMD WG meetings

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PoW No (Rfs)	Customer	Project Name	Start Date	End Date	Status	Project Information and Progress
						and providing comments to C2I SG for the revision of the ATP-82 and STANAG 2618.
50 (21#008)	NATO ACT CPD	COE Support to Education and Training activities	28/1/2021	31/12/2022	ACCEPTED	Support to NATO requests for attending Courses run by COE's. This generic RFS is to be used as a reference whenever there is a request from different NATO bodies to send students to COE/NETF Courses. Also, this RFS encompasses the SME support to other NETF's Courses. Ongoing RFS.
51 (21#009)	NATO ACT CPD	COE Support to NATO in the Role of the Department Head	28/1/2021	31/12/2022	ACCEPTED	Governance Structure of IAMD Discipline has not been assigned. According to the decision which was taken at Ballistic Missile Defence (BMD) Annual Defence Conference (ADC) that took place on 04 May 2022, BMD Discipline will be in force until Governance Structure of IAMD Discipline is assigned. IAMD-COE will be in the supporting role until assigned as the Department Head.
52 (21#074)	CWO COE	Production of ATP 3.2.1.5	01/01/21	01/09/23	ACCEPTED	IAMD COE participated in the first meetings of the production of the ATP via VTC. The ATP will concentrate in land operations in Cold Weather Environments but not in IAMD operations meaning that it's not related with Centre's specialities and Focus Areas. IAMD COE will not keep supporting this production for the aforementioned reasons.
53 (21#076)	CWO COE	Cold Weather Operations concept development	01/09/21	21/12/23	ACCEPTED	IAMD COE participated in the first meetings of this concept via VTC. The Concept will concentrate conclusively in land operations in Cold Weather Environments but not in IAMD operations meaning that it's not related with Centre's specialities and Focus Areas. IAMD COE will not keep supporting this production for the aforementioned reasons.

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PoW No (RfS)	Customer	Project Name	Start Date	End Date	Status	Project Information and Progress
54 (21#078)	HQ SACT SPP	Layered Resilience Concept (NWCC deliverable)	01/09/21	21/12/25	ACCEPTED	NATO Concept for Layered Resilience is focused on Military Instrument of Power, that considers both Civil and Military resilience layers, the interdependencies between them, and associated considerations for Warfare Development. IAMD CoE participates with one (1) SME in the development and further implementation of the LRC. In coordination with ACT.
55 (21#014)	HQ SACT JDLL	COE Support to NATO LL process 2022	01/01/2022	31/12/2022	ACCEPTED	COE LL POC is requested to analyse an issue within the realm of the COEs specific area of expertise in order to develop an Analysis Report either in support of HQ SACT and JALLC or leading the study. Conduct an Analysis Report (AR) in the COE specific area of expertise either in support of HQ SACT/JALLC or by leading the activities related to the AR, in accordance with PARL (Placeholder for 2022). So far, no request for a specific Analysis Report. IAMD COE has applied for the creation of an IAMD Col in NLLP.
56 (21#010)	HQ SACT	Support NATO COVID19 LL Campaign 2022	01/01/2022	31/12/2022	ACCEPTED	Supported ACT efforts in regard to the NATO COVID 19 LL Campaign by informing LL community about the aftermaths of COVID-19 pandemic.
57 (21#0626)	ACT /DPRD	NATO DEFENCE PLANNING PROCESS	1/1/2022	31/12/2022	ACCEPTED	This RfS is prioritized in order to exploit the specialist support of COEs in ongoing ACT Capability Area Group (CAG) activities in preparation for Step 2 of NDPP

5. Marketing Plan

PoW No	Customer	Project Name	Start Date	End Date	Project Information and Progress
26	COE (SG)	IAMD COE Marketing Plan	16 Mar 22	18 Mar 22	The Director of IAMD COE participated in the “NATO Multi-Domain Ops (MDO) Conference” that was held in Oxford (UK) and was organized by SACT & Chief of Defense UK.
			10 May 22	11 May 22	On the 10 th and 11 th of May, an IAMD COE delegation and its Director Brigadier General (OF-6) Nikolaos KOKKONIS (GRC AF) participated in the 2022 Edition of the Centre of Excellence Marketplace at NATO Headquarters in Brussels. The event was designed especially for NATO HQ staff and aimed to highlight the crucial support that the 28 NATO-Accredited Centres of Excellence provide to the Alliance. IAMD COE participated for the first time and had the opportunity to showcase IAMD COE contribution to the Alliance, allowing the NATO International Staff and International Military Staff to recognize, understand and embrace the Centre’s role and relevance in its subject matter expertise. Furthermore, IAMD COE Director along with his colleagues from other COE’s participated in a variety of sessions about NATO key topics of allied interest and engagement.

6. Miscellaneous: -

PoW No	Customer	Project Name	Start Date	End Date	Project Information and Progress
60.	HQ SACT	ITEP & IPB Department Head Forum	TBD	TBD	IAMD COE intends to participate in Individual Training and Education Programming (ITEP) Planning Board (IPB) and Department Head Forum

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PoW No	Customer	Project Name	Start Date	End Date	Project Information and Progress
64	HQ SACT	Warfare Development Agenda (WDA) Campaign Plan	TBD	TBD	IAMD COE intends to participate in WDA Campaign Plan

7. DIR's Statement/Summary : This report provides a brief status on the execution of the IAMD COE POW 22. The COVID-19-Pandemic and the Ukraine crisis affect our current and upcoming events and staff work. For that reason, all upcoming dates and appointments mentioned in this report might be subject to short-noticed changes.

FOR THE IAMD COE:



B. Gen (OF-6) Nikolaos KOKKONIS GRC (AF)
IAMD COE Director

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