



AGENDA ITEM: 6a-RAP Topic 9

Budget 2022

Budget for Fiscal Year 2022

Medium Term Financial Plan (MTFP) 2023 - 2027



20'

**CPT (OF-2) Evangelos BALTADOROS, GRC ARMY
Financial Controller**





- **Draft Budget Book 2022**
 - Introduction
 - Budget 2021 & MTFP 2021–2025 Decisions
 - Detailed Draft Budget 2022 (by Chapters – Codes)
 - Summary of Draft Budget 2022
- **Annual Funding Schedule FY 2022**
 - Schedule for Call for Funds (CFF)
- **Medium Term Financial Plan (MTFP)**
 - MTFP 2023–2027
- **Recommendations & Decisions**
 - Budget 2022 (*unanimous approval*)
 - MTFP 2023 – 2027 (*notation*)



DRAFT BUDGET BOOK 2022



Introduction

Budget 2021 –
MTFP 2021–2025

Draft Budget 2022
(detailed)

Draft Budget 2022
(summary)

Regulatory Framework

- Operational MOU
- Financial Administrative Procedures (FAPs)

➤ SHARED BUDGET

The estimated expenditures/revenues necessary for the operation of the IAMDCOE

➤ ANNUAL BUDGET ESTIMATE

Is based mainly on the POW

Includes the shared costs for services and products (or supplies) necessary

➤ ANNUAL FUNDING SCHEDULE

Accompanies the budget, showing the estimated shares of the SNs

➤ MEDIUM TERM FINANCIAL PLAN (MTFP)

The estimated expenditures/revenues of the five (5) years following the next FY
(for planning purposes)



DRAFT BUDGET BOOK 2022



Introduction

Budget 2021 –
MTFP 2021–2025

Draft Budget 2022
(detailed)

Draft Budget 2022
(summary)



IAMD COE
Draft
Budget Book
2022

Process &
Factors

- ✓ Internal coordination
- ✓ Invitation letters – messages & requests received/expected
- ✓ Preliminary POW 2022
- ✓ Experience acquired from FY 2021
- ✓ Priority to perform/complete HQ SACT RfS
- ✓ No critical resource shortfalls will be existed
- ✓ The FN Support
- ✓ Continuing staff training
- ✓ Achieving the optimal balance of funding and efficiency
- ✓ Optimizing the management of budgetary resources



DRAFT BUDGET BOOK 2022



SUBJECT	SC's DECISION HELD	SC's DECISION																		
Budget 2021	- 1st/2020 SC Meeting (09 - 11 Sep 20) - 30 Nov 20 (TUR approval via e-mail)	The SC approved the Shared Budget for FY 2021 at the amount of 256.000,00 €, analyzed per Chapter as follows: <table><tr><td>- Chapter 71:</td><td>34.670,00 €</td><td></td></tr><tr><td>- Chapter 72:</td><td>139.830,00 €</td><td></td></tr><tr><td>- Chapter 73:</td><td>81.500,00 €</td><td></td></tr><tr><td>Total:</td><td>256.000,00 €</td><td>(expenditures)</td></tr><tr><td>- Chapter 74:</td><td>200,00 €</td><td></td></tr><tr><td>Total:</td><td>200,00 €</td><td>(revenues)</td></tr></table>	- Chapter 71:	34.670,00 €		- Chapter 72:	139.830,00 €		- Chapter 73:	81.500,00 €		Total:	256.000,00 €	(expenditures)	- Chapter 74:	200,00 €		Total:	200,00 €	(revenues)
- Chapter 71:	34.670,00 €																			
- Chapter 72:	139.830,00 €																			
- Chapter 73:	81.500,00 €																			
Total:	256.000,00 €	(expenditures)																		
- Chapter 74:	200,00 €																			
Total:	200,00 €	(revenues)																		
MTFP 2021-2025	- 1st/2020 SC Meeting (09 - 11 Sep 20)	The SC noted the submitted - presented MTFP 2021-2025 with the following figures for the FY 2022: <table><tr><td>- Chapter 71:</td><td>35.000,00 €</td><td></td></tr><tr><td>- Chapter 72:</td><td>155.000,00 €</td><td></td></tr><tr><td>- Chapter 73:</td><td>100.000,00 €</td><td></td></tr><tr><td>Total:</td><td>290.000,00 €</td><td>(expenditures)</td></tr><tr><td>- Chapter 74:</td><td>200,00 €</td><td></td></tr><tr><td>Total:</td><td>200,00 €</td><td>(revenues)</td></tr></table>	- Chapter 71:	35.000,00 €		- Chapter 72:	155.000,00 €		- Chapter 73:	100.000,00 €		Total:	290.000,00 €	(expenditures)	- Chapter 74:	200,00 €		Total:	200,00 €	(revenues)
- Chapter 71:	35.000,00 €																			
- Chapter 72:	155.000,00 €																			
- Chapter 73:	100.000,00 €																			
Total:	290.000,00 €	(expenditures)																		
- Chapter 74:	200,00 €																			
Total:	200,00 €	(revenues)																		



DRAFT BUDGET BOOK 2022



Introduction

Budget 2021 –
MTFP 2021-2025

**Draft Budget 2022
(detailed)**

Draft Budget 2022
(summary)

CISI			Annotation	FY 2020		FY 2021			FY 2022
Chapter	Item	Sub-item		Appropriations approved	Actual expenditures	Appropriations approved	Forecast of expenditures	Appropriations carried forward	Appropriations requested
71 Personnel	01 Consultants	01	Consultants and Temporary Staff	-	-	7.000,00	0,00	-	0,00
		02	Academic Expenses	-	-	5.000,00	≤ 3.600	-	3.000,00
		03	Research Project Contracts	-	-	0,00	0 - 13.000	-	12.000,00
	02 Training	01	Transportation	-	-	12.000,00	500 - 3.000	-	6.000,00
		02	Course Fee	-	-	10.670,00	2.450 - 7.920	-	9.225,00
CHAPTER 71 - TOTAL				-	-	34.670,00	≤ 27.520	-	30.225,00



DRAFT BUDGET BOOK 2022



Introduction

Budget 2021 –
MTFP 2021-2025

Draft Budget 2022
(detailed)

Draft Budget 2022
(summary)

CISI			Annotation	FY 2020		FY 2021			FY 2022
Chapter	Item	Sub-item		Appropriations approved	Actual expenditures	Appropriations approved	Forecast of expenditures	Appropriations carried forward	Appropriations requested
72 Contractual Supplies and Services	01 Printing and Photocopying	01	Printing and Photocopying Rental/Lease	-	-	0,00	0,00	-	0,00
		02	Printing and Photocopying Consumables	-	-	0,00	0,00	-	1.000,00
	02 Public Affairs	01	Public Affairs Supplies	-	-	10.000,00	≤ 10.000	-	10.000,00
		02	Hospitality and Representation	-	-	10.000,00	≤ 10.000	-	10.000,00
	03 Utilities	01	Electricity	-	-	10.800,00	4.800 - 6.000	-	7.000,00
		02	Water and Sewage	-	-	3.000,00	720 - 1.000	-	1.000,00
		03	Heating and Cooling	-	-	2.500,00	750 - 1.000	-	1.200,00



DRAFT BUDGET BOOK 2022



Introduction

Budget 2021 –
MTFP 2021-2025

**Draft Budget 2022
(detailed)**

Draft Budget 2022
(summary)

CISI			Annotation	FY 2020		FY 2021			FY 2022
Chapter	Item	Sub-item		Appropriations approved	Actual expenditures	Appropriations approved	Forecast of expenditures	Appropriations carried forward	Appropriations requested
72 Contractual Supplies and Services	04 Facilities and Buildings	01	Rental of Minor Facilities	-	-	3.000,00	≤ 3.000	-	4.000,00
		02	Minor Building maintenance	-	-	13.000,00	≤ 2.000	-	3.000,00
		03	Facilities and Buildings Equipment maintenance	-	-	2.500,00	≤ 1.000	-	500,00
		04	Facilities and Buildings Services	-	-	15.000,00	3.200 - 5.000	-	5.000,00
	05 Computers	01	Computers Rental and Operational Lease	-	-	0,00	0,00	-	0,00
		02	Computers Spare/ Repair Parts	-	-	1.000,00	≤ 1.000	-	500,00
		03	Computers Maintenance	-	-	2.000,00	0,00	-	500,00
		04	Computers Services	-	-	7.000,00	1.000 - 7.000	-	7.000,00

DRAFT BUDGET BOOK 2022

Introduction

Budget 2021 –
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**Draft Budget 2022
(detailed)**

Draft Budget 2022
(summary)

CISI			Annotation	FY 2020		FY 2021			FY 2022
Chapter	Item	Sub-item		Appropriations approved	Actual expenditures	Appropriations approved	Forecast of expenditures	Appropriations carried forward	Appropriations requested
72 Contractual Supplies and Services	06 Communication Systems	01	Communication Systems Rental and Operational Lease	-	-	0,00	0,00	-	0,00
		02	Communication Systems Spare Parts and Consumables	-	-	0,00	0,00	-	500,00
		03	Communication Systems Maintenance	-	-	2.000,00	≤ 1.000	-	0,00
		04	Communication Systems Services	-	-	8.000,00	≤ 8.000	-	8.000,00
	07 Mission Carriers	01	Mission carriers Rental and Operational Lease	-	-	2.000,00	≤ 2.000	-	2.800,00
		02	Mission carriers Maintenance	-	-	2.400,00	≤ 2.400	-	1.500,00
		03	Mission carriers Fuel Costs	-	-	2.130,00	1.400 - 2.000	-	2.150,00
		04	Mission carriers Insurance	-	-	0,00	0,00	-	0,00

DRAFT BUDGET BOOK 2022

Introduction

Budget 2021 –
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**Draft Budget 2022
(detailed)**

Draft Budget 2022
(summary)

CISI			Annotation	FY 2020		FY 2021			FY 2022
Chapter	Item	Sub-item		Appropriations approved	Actual expenditures	Appropriations approved	Forecast of expenditures	Appropriations carried forward	Appropriations requested
72 Contractual Supplies and Services	08 Travel	01	Transportation	-	-	21.800,00	≤ 6.000	-	29.500,00
		02	Participation fee	-	-	2.500,00	≤ 1.000	-	2.000,00
	09 Other Expenditures	01	Literature and Periodicals	-	-	2.000,00	1.000 - 2.000	-	2.500,00
		02	Office supplies	-	-	4.000,00	≤ 4.000	-	4.000,00
		03	Bank charges	-	-	500,00	≤ 100	-	125,00
		04	Postal/shipping services	-	-	700,00	0,00	-	0,00
		05	Miscellaneous Supplies	-	-	6.000,00	≤ 6.000	-	6.000,00
		06	Miscellaneous Services	-	-	6.000,00	≤ 6.000	-	6.000,00
CHAPTER 72 - TOTAL				-	-	139.830,00	≤ 87.500	-	115.775,00

DRAFT BUDGET BOOK 2022

Introduction

Budget 2021 –
MTFP 2021–2025

**Draft Budget 2022
(detailed)**

Draft Budget 2022
(summary)

CISI			Annotation	FY 2020		FY 2021			FY 2022
Chapter	Item	Sub-item		Appropriations approved	Actual expenditures	Appropriations approved	Forecast of expenditures	Appropriations carried forward	Appropriations requested
73 Capital and Investments	0001		Computers	-	-	10,000.00	≤ 10.000	-	10.000,00
	0002		Communications	-	-	70,000.00	≤ 20.000	-	70.000,00
	0003		Furniture and Office Equipment	-	-	0.00	0.00	-	0,00
	0004		Vehicles	-	-	0.00	0.00	-	30.000,00
	0005		Machinery	-	-	1,500.00	0.00	-	0,00
	0006		Installed Equipment	-	-	0.00	0.00	-	0,00
	0007		Buildings	-	-	0.00	0.00	-	0,00
CHAPTER 73 - TOTAL				-	-	81.500,00	≤ 30.000	-	110.000,00
TOTAL EXPENDITURES				-	-	256.000,00	≤ 145.020	-	256.000,00



DRAFT BUDGET BOOK 2022



Introduction

Budget 2021 –
MTFP 2021–2025

**Draft Budget 2022
(detailed)**

Draft Budget 2022
(summary)

CISI			Annotation	FY 2020		FY 2021	FY 2022
Chapter	Item	Sub-item		Revenues forecasted	Actual revenues	Revenues forecasted	Forecast of Revenues
74 Revenues	0001		Tuition Fees	-	-	0,00	0,00
	0002		Studies and Publications	-	-	0,00	0,00
	0003		Interest Income	-	-	600,00	600,00
	0004		Sponsoring	-	-	0,00	0,00
	0005		Miscellaneous	-	-	0,00	0,00
CHAPTER 74 - TOTAL				-	-	600,00	600,00

DRAFT BUDGET BOOK 2022

Introduction

Budget 2021 –
MTFP 2021–2025

Draft Budget 2022
(detailed)

Draft Budget 2022
(summary)

CHAPTER	DESCRIPTION	BUDGET FY 2021	MTFP FY 2022	DRAFT BUDGET FY 2022
71	Personnel	34.670,00	35.000,00	30.225,00
72	Contractual Supplies and Services	139.830,00	155.000,00	115.775,00
73	Capital and Investments	81.500,00	100.000,00	110.000,00
TOTAL EXPENDITURES		256.000,00	290.000,00	256.000,00
74	Revenues	200,00	200,00	600,00
TOTAL REVENUES		200,00	200,00	600,00



Annual Funding Schedule 2022



TIMETABLE	2021			2022								
	NOV	DEC		JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
Bulgaria	Approval of the Budget 2022		1 st CFF payment							2 nd CFF payment		
Czech Republic												
Greece												
Romania												
Turkey												
IAMD COE	1 st CFF submission (by 15 th Dec 21)		(payment within 90 days)			FS 2021	2 nd CFF submission		(payment within 90 days)			

Participant	Assigned Positions	Percentage (cost share formula)	Maximum Share/ contribution	Estimated Unused Appropriations - Revenues 2021	1 st CFF (up to 25%)	2 nd CFF (up to 75%)
Bulgaria	1	6,25% (1/16)	16.000,00		≤ 4.000,00 (16.000 x 1/16)	≤ 5.026,25
Czech Republic	1	6,25% (1/16)	16.000,00		≤ 4.000,00 (16.000 x 1/16)	≤ 5.026,25
Greece	11	68,75% (11/16)	176.000,00		≤ 44.000,00 (16.000 x 11/16)	≤ 55.288,75
Romania	1	6,25% (1/16)	16.000,00		≤ 4.000,00 (16.000 x 1/16)	≤ 5.026,25
Turkey	2	12,50% (2/16)	32.000,00		≤ 8.000,00 (16.000 x 2/16)	≤ 10.052,50
TOTAL	16	100,00% (16/16)	256.000,00	≥ 111.580	≤ 64.000,00	≤ 80.420,00

144.420,00 €

CHAPTER	DESCRIPTION	FY				
		2023	2024	2025	2026	2027
71	Personnel	26.000,00	25.000,00	25.000,00	25.000,00	25.000,00
72	Contractual Supplies and Services	120.000,00	145.000,00	145.000,00	145.000,00	145.000,00
73	Capital and Investments	110.000,00	110.000,00	110.000,00	110.000,00	110.000,00
TOTAL EXPENDITURES		256.000,00	280.000,00	280.000,00	280.000,00	280.000,00
74	Revenues	2.000,00	2.000,00	5.000,00	10.000,00	15.000,00
TOTAL REVENUES		2.000,00	2.000,00	5.000,00	10.000,00	15.000,00



RECOMMENDATIONS & DECISIONS

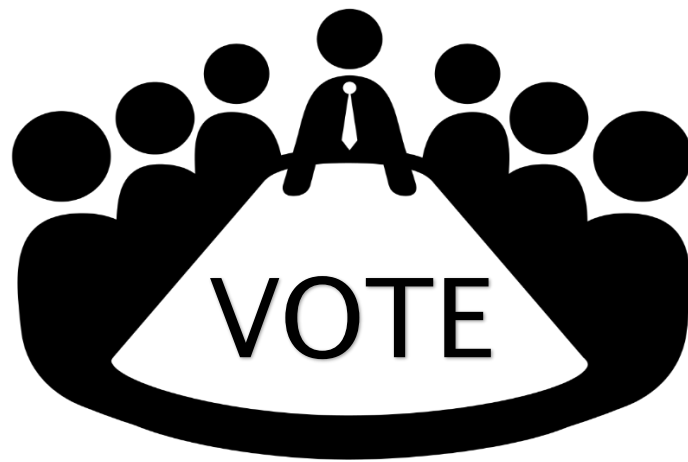


➤ Budget 2022

- SC members to unanimously *approve* the Budget 2022.

➤ MTFP 2023 – 2027

- SC members to *note* the MTFP 2023 – 2027.



AGENDA ITEM: 6a-RAP Topic 9

Budget 2022

Budget for Fiscal Year 2022

Medium Term Financial Plan (MTFP) 2023 - 2027





AGENDA ITEM: 6c-RAP Topic 10

Finance and Budget

Participants' Contributions Status



5'

CPT (OF-2) Evangelos BALTADOROS, GRC ARMY
Financial Controller



STATUS OF CONTRIBUTIONS

Nation	Cost Share Positions	Percentage (cost share formula)	Total Share/ Contribution (€)	Requested on	Received on
Bulgaria	1	6,25% ^(1/16)	16.000,00	15 Dec 20	23 Dec 20
Czech Republic	1	6,25% ^(1/16)	16.000,00		11 Mar 21
Greece	11	68,75% ^(11/16)	176.000,00		29 Dec 20
Romania	1	6,25% ^(1/16)	16.000,00		19 Jan 21
Turkey	2	12,50% ^(2/16)	32.000,00		<i>Pending</i>
TOTAL	16	100%	256.000,00		

➤ SC was informed during the I/2021 SCM (03 Jun 21) and noted the statements by TUR to fulfill its relevant obligation about the contribution pending (for FY 2021), within the year 2021, after the completion of the bureaucratic internal procedures.



STATUS OF CONTRIBUTIONS



- Non-payment of the TUR contribution → no burden has arisen – not estimated to be arisen for the FY 2021
- In case of non-payment of the TUR contribution within 2021 → a revision of the shared budget 2021 will be submitted to SC for approval for accounting reasons
- No financial impact for the other Participants

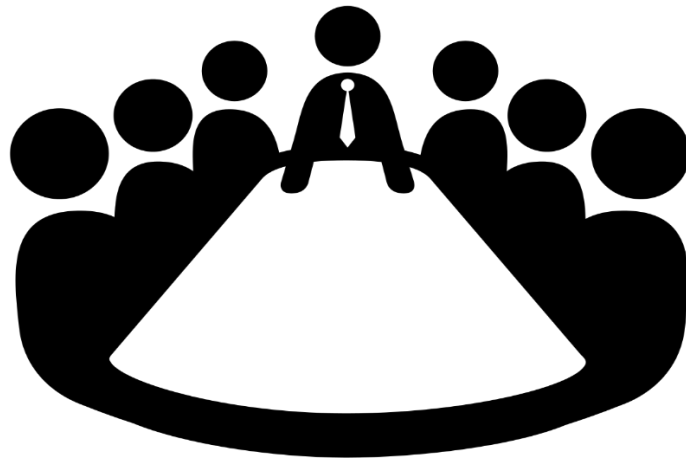


RECOMMENDATIONS & DECISIONS



➤ Status of Contributions for FY 2021

- SC members to *note* the financial status presented, consider any measures to be taken and give general guidance, at their discretion.



AGENDA ITEM: 6c-RAP Topic 10

Finance and Budget

Participants' Contributions Status





COFFEE BREAK

Next AGENDA Item number **6d-RAP Topic 12: IAMD COE Financial Footprint**





AGENDA ITEM: 6d-RAP Topic 12

IAMD COE Financial Footprint



5'

CPT (OF-2) Evangelos BALTADOROS, GRC ARMY
Financial Controller





Topics



➤ IAMD Financial Footprint

- Definition – Approximation
- Assumptions – Breakdown
- Presentation
- Summary

Definition – Approximation

Assumptions – Breakdown

Presentation

Summary

❑ *What does the IAAMD COE Financial Footprint represent?*

The expenditures and the incomes caused by the establishment and operation of the IAAMD COE.

❑ *What does the Financial Footprint mean for an organization?*

The financial “added value” to the economy based on the existence and operation of the organization.

❑ *Why is this a tool?*

By keeping historical data of the footprint, besides the typical Financial Statements and Reports, simplified information concerning the financial performance of the organization is provided.

FINANCIAL
FOOTPRINT

IAMD COE FINANCIAL FOOTPRINT

Definition –
Approximation

Assumptions –
Breakdown

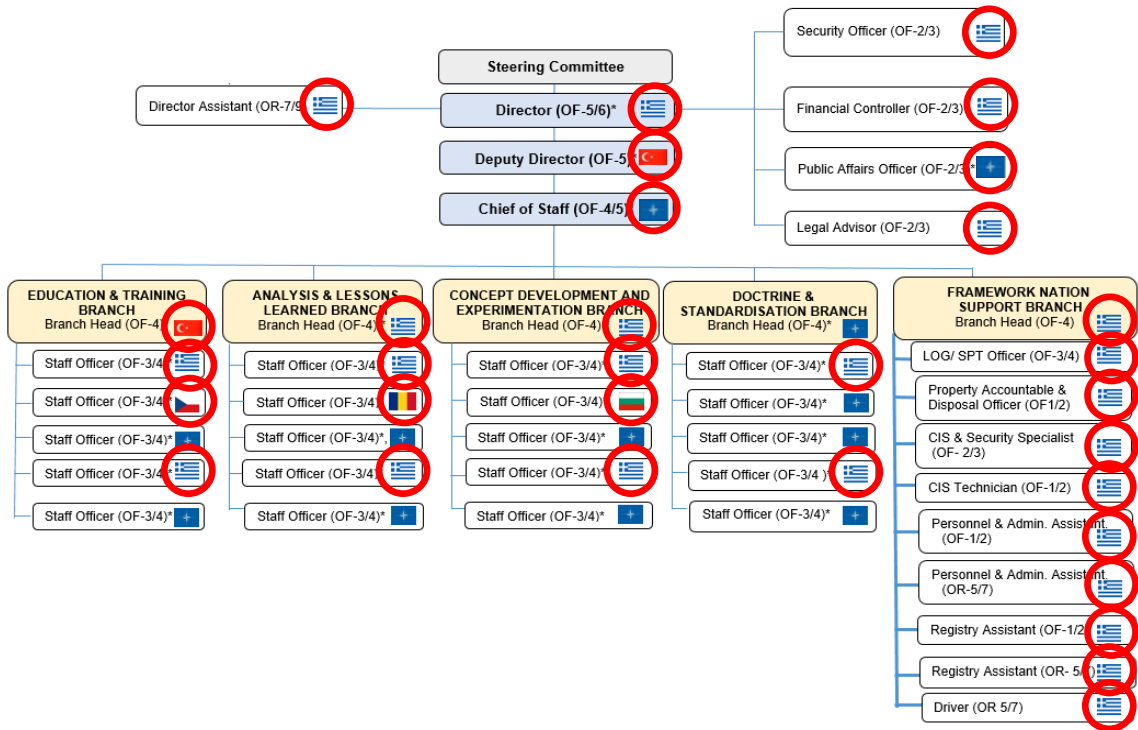
Presentation

Summary

ASSUMPTIONS

	1
	1
	27
	1
	2

32



Definition –
Approximation

Assumptions –
Breakdown

Presentation

Summary

POSTS

PERSONNEL
FINANCIAL
FOOTPRINT

PERIOD

FN EXPENSES

From establishment

228.075,39 €
(as Financial Statements 2020)

Apr 2020

To date

SHARED COSTS

Sep 2021

50.000 €
(forecast for period Jan 2021–Sep 2021)

18 months

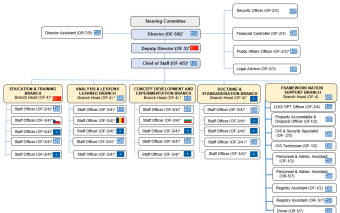
778.500 €

1.500 €

✓ Monthly average

✓ Private expenses

✓ Family expenses



- 14 x 1 x 1.500 = 21.000
- 11 x 1 x 1.500 = 16.500
- 18 x 27 x 1.500 = 729.000
- 1 x 1 x 1.500 = 1.500
- 3,5 x 2 x 1.500 = 10.500

(average months assigned posts) x (assigned posts) x 1.500

IAMD COE FINANCIAL FOOTPRINT



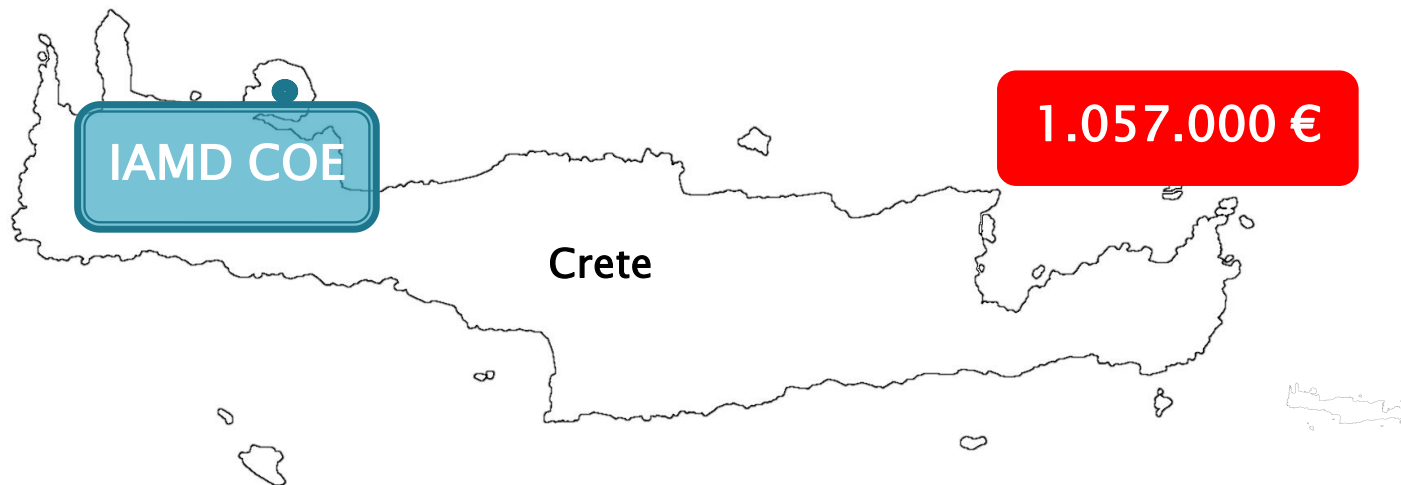
IAMD COE FINANCIAL FOOTPRINT

Definition -
Approximation

Assumptions -
Breakdown

Presentation

Summary



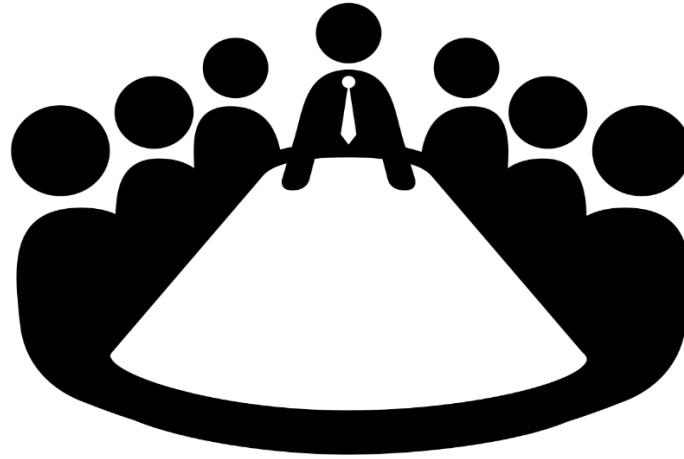


RECOMMENDATIONS & DECISIONS



➤ IAMD COE Financial Footprint

- SC members to *note* the presentation regarding the IAMD COE Financial Footprint.



AGENDA ITEM: 6d-RAP Topic 12

IAMD COE Financial Footprint





AGENDA ITEM: 7

Clarifications and 1st Day Wrap up



5'

Brig. Gen. Konstantinos Zolotas
IAMD COE SC Chairperson





Approval of Agenda 1st Day Meeting 17th Nov 2021



TIME	AGENDA ITEM	DESCRIPTION	BRIEFER
09:00-09:30		Welcome Coffee	
09:30-09:40	1a	Opening Remarks	CP
		Welcome Address	DIR
09:40-09:55	1b	Administrative Issues	FNSB
09:55-10:00	1c	Adoption of Agenda and approval of Observers' participation	CP
10:00-10:10	1d	Outstanding Actions from IAMD CoE, SC I/2021 (Notation)	SCS
10:10-10:30		Break	
Programme of Work [PoW]			
10:30-11:20	2a	PoW 2021 (Current Status Update) (Notation)	PoW M, BHs
11:20-11:40		Break	
11:40-12:30	2b,2c,2d,2e, 5c	POW 2021 (New Entries) (Decision)	BHs
12:30-14:00		Lunch Break	
14:00-14:30	3a	PoW 2022 (Decision)	PoW M, BHs



Approval of Agenda 1st Day Meeting 17th Nov 2021



TIME	AGENDA ITEM	DESCRIPTION	BRIEFER
IAMDCoE Relations with other entities			
14:30-4:50	4a	Forms of Partnership (Notation)	LEGAD
	4b	IAMD COE's Internship Program (Notation)	
14:50-5:10	5a	IAMD CoE's participation in: 1. Initial NATO Layered Resilience Concept Workshop Activities. (Decision)	CD&E BH
	5b	2. Rapidly Deployable Mobile C-RAM High Visibility Project with an Advisory Role to the Specialist Team. (Decision)	D&S BH
	5c	3. Comprehensive – Integrated Air and Missile Defence (C-IAMD) Course. (Decision)	E&T BH
Finance and Budget			
15:10-6:10	6	Budget 2022 (Decision)	FINCON
	6	Medium Term Financial Plan (MTFP) 2023– 27 (Notation)	
	6	Finance and Budget – Participants' Contributions Status (Notation)	
16:10-16:30		Break	
16:30-16:45	6	IAMD CoE Financial Footprint (Notation)	FINCON
16:45-17:00	7	Clarifications and 1st Day Wrap Up	CP, Sec

*See you at “NEORIA Fish Tavern” for Dinner,
at 20:00 tonight*