2<sup>nd</sup>/2021 SCM Subject No 8



## INTEGRATED AIR & MISSILE DEFENCE CENTRE OF EXCELLENCE

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Date: 30 Sep 2021 Email: info@iamd-coe.org

To: See Distribution

SUBJECT: IAMD COE Program of Work 2022

No: 8

N	0	RFS#*	REQUE STOR			REQUESTOR	(Check th	ne box)			END USER/ CUSTO MER***	PROJECT/ ACTIVITY NAME	BRIEF DESCRIPTION	SUPPOR TING NATO (Y/N)	LOCATI ON (IF Applica ble)	START DATE	END DATE	COE POC	SUPP ORTE D COE PILLA R***	REMAR KS
				NATO	SN/FN / MODs	PARTNER NATIONS	NON- NAT O	IO/ Other	Other COEs	COE SG**										
												TRAIN	IINGS							
1	1		COE							х	COE	M4-30 Resource Management Education Programme (RMEP) Course	Training in NSO M4-30 Resource Management Education Programme (RMEP) Course	N	Obberamer gau , DEU	04/04/2022	08/04/2022	Col Oruc o.oruc@iamd- coe.org	E&T	Annual training organized every year

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			NATO	SN/FN / MODs	PARTNER NATIONS	NON- NAT O	IO/ Other	Other COEs	COE SG**										
2		COE							х	COE	M7-137 NATO Quality Assurance Course	Training in NSO M7-137 NATO Quality Assurance Course	N	Obberamer gau , DEU	24 JAN 22 07 NOV 22	28 JAN 22 11 NOV 22	Col Oruc o.oruc@iamd- coe.org	E&T	Annual training organized every year
3		COE							х	COE	M7-126 NATO eLearning Instructional Design Course	Training in NSO M7-126 NATO eLearning Instructional Design Course	N	Obberamer gau , DEU	07/02/2022	25/02/2022	Col Oruc o.oruc@iamd- coe.org	E&T	Annual training organized every year
4		COE							X	COE	M7-51 Concept Development and Experimentation Course	Training in NSO M7-51 Concept Development and Experimentation Course	N	Obberamer gau , DEU	10/10/2022	14/10/2022	Col Oruc o.oruc@iamd- coe.org	E&T	Annual training organized every year
5		COE								COE	N1-38 NATO Security Course	Training in N1-38 NATO Security Course	N	Obberamer gau , DEU	04/07/2022	08/07/2022	Col Oruc o.oruc@iamd- coe.org	MISC	Annual training organized every year
6		COE								COE	M5-32 NATO Staff Officer Orientation Course	Training in M5-32 NATO Staff Officer Orientation Course (Distance Learning)	N	Obberamer gau , DEU	05/12/2022	23/12/2022	Col Oruc o.oruc@iamd- coe.org	D&S	Annual training organized every year
7		COE							х	COE	N3-20 NATO Missile Defence Course	Training in NSO N3-20 NATO Missile Defence Course	N	Obberamer gau , DEU	12/09/2022	16/09/2022	Col Oruc o.oruc@iamd- coe.org	E&T	Annual training organized every year

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			NATO	SN/FN / MODs	PARTNER NATIONS	NON- NAT O	IO/ Other	Other COEs	COE SG**										
8		COE							х	COE	M5-34 NATO Legal Advisor Course	Training in NSO M5-34 NATO Legal Advisor Course	N	Obberamer gau , DEU	14/03/2022	18/03/2022	Col Oruc o.oruc@iamd- coe.org	E&T	Annual training organized every year
9		COE							х	COE	NS7-163 Lessons Learned Management Course	Training in NSO XX-163 Lessons Learned Management Course	N	Obberame rgau , DEU	10/10/2022	14/10/2022	Col Oruc o.oruc@iamd- coe.org	E&T	Annual training organized every year
10		COE							Х	COE	M6-108 Network Security Course	Training in NSO M6-108 Network Security Course	N	Obberame rgau , DEU	TBD	TBD	Col Oruc o.oruc@iamd- coe.org	E&T	Annual training organized every year
11		COE							Х	COE	AIRC2IS Missile Defence Planning Course (BMD-MD- 34413)	Training in AIRC2IS Missile Defence Planning Course	N	DACCC, Poggio Renatico,I taly	TBD	TBD	CPT Angelidis a.angelidis@iam d-coe.org	E&T	Annual training organized every year
12		COE							х	COE	Standardization within NATO Course	Training in Standardization within NATO Course	N	Warsaw, Poland	TBD	TBD	Cpt Katsamakas m.katsamakas@ iamd-coe.org	D&S	Annual training organized every year
13		COE							х	COE	Drafting, production and maintenance of NATO Standards (NMIOTC 25000)	Training in NMIOTC 25000 Course.	N	NMIOTC, GRC	TBD	TBD	Cpt Katsamakas m.katsamakas@ iamd-coe.org	D&S	Annual training organized every year

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			NATO	SN/FN / MODs	PARTNER NATIONS	NON- NAT O	IO/ Other	Other COEs	COE SG**										
		COE							X	COE	S7-136 NATO Systems Approach to Training	Training in NSO S7-136 NATO Systems Approach to Training Course	N	Obberame rgau , DEU	17/1/2022 31/10/2022	21/1/2022 4/11/2022	Col Oruc o.oruc@iamd- coe.org	E&T	Annual training organized every year
										NATO	IANAD Comment		N	HQ AIRCOM	29/03/2022	31/03/2022			Tooloine
		NATO ACO	Х							ACO	Education & Training	Participation in CET-P MTTs iot Train	N	HQ AIRCOM	01/11/2022	03/11/2022	Maj Rabinak p.rabinak@iamd	E&T	Training plan to be continued
		AIRCOM								M	Training Teams (MTTs)	NALI participants	N	Upon Request TBD	TBD	TBD	-coe.org		from 2021
		NATO								NATO	IAMD Common	Participation in IAMD CET B HOTO	N	1st Meeting	TBD	TBD	Mai Pahinak		Training
		ACO	Х							ACO AIRCO	Plan (CET-P) Hand	Procedure	N	2nd Meeting	TBD	TBD	p.rabinak@iamd	E&T	plan to be continued
										М	(HOTO) Procedure		N	3rd Meeting	TBD	TBD			from 2021
											EXERC	CISES							
														MEL/MIL STRATEGIC WS (SHAPE)	17-Jan-22	19-Jan-22			
		CUARS												MEL/MIL Develop WS (AIRCOM	4-Apr-22	8-Apr-22			
		NATO ACO AIRCOM	Х							ACO AIRCO M	STEADFAST ALLIANCE 22 (STAL 22)	Participate to planning conferences and execution.	Y	MEL/MIL Scripting (HQ AIRCOM)	5-Jul-22	8-Jul-22	Col Oruc o.oruc@iamd- coe.org	E&T	Annual exercise organized every year
														MPC (HQ AIRCOM)	12-Jul-22	13-Jul-22			
														FCC (VTC) PHASE I	1-Sep-22	2-Sep-22			
														Planning		*			
		) RFS#*	COE  NATO ACO AIRCOM  SHAPE NATO ACO ACO	NATO  COE  NATO ACO AIRCOM  SHAPE NATO ACO X	REQUE STOR  NATO SN/FN / MODS  COE  NATO ACO AIRCOM  NATO ACO AIRCOM  SHAPE NATO ACO	REQUE STOR  NATO  NATO  NATO  NATO  ACO  AIRCOM  SHAPE NATO ACO ACO ACO AIRCOM  SHAPE NATO ACO ACO ACO ACO ACO AIRCOM  SHAPE NATO ACO ACO ACO ACO ACO ACO ACO AIRCOM  X	REQUE STOR    NATO   SN/FN   PARTNER NATIONS   NATO MODS   NATO NATIONS   NATO NATO NATO NATO NATO NATO NATO NATO	NATO SN/FN PARTNER NON-NAT O Other  COE  NATO ACO AIRCOM  NATO ACO AIRCOM  SHAPE NATO ACO X ACO X ACO AIRCOM  SHAPE NATO ACO X ACO X ACO X ACO X ACO AIRCOM  NATO ACO X	NATO X NATO ACO AIRCOM  SHAPE NATO ACO ACO ACO AIRCOM  SHAPE NATO ACO ACO ACO AIRCOM  SHAPE NATO ACO ACO ACO ACO ACO AIRCOM  SHAPE NATO ACO X X ACO ACO X X ACO ACO ACO ACO ACO ACO AIRCOM  SHAPE NATO ACO X X X X X X X X X X X X X X X X X X X	RFS#* REQUE STOR  NATO SN/FN / PARTNER NATO Other COE SG**  COE	REQUESTOR (Check the box)  REQUESTOR  REQUESTOR (Check the box)  USER/ CUSTO MER***  NATO  SN/FN NATO / MODS  NATIONS  COE  NATO ACO AIRCOM  X  NATO ACO AIRCOM  X  SHAPE NATO ACO ACO AIRCO X  NATO ACO AIRCO X  NATO ACO AIRCO ACO AIRCO ACO AIRCO ACO AIRCO AIRCO ACO AIRCO AIRCO ACO AIRCO ACO AIRCO AIRCO ACO AIRCO AIRCO AIRCO ACO AIRCO A	REQUESTOR (Check the box)  RESTART  ACTIVITY NAME  REQUESTOR  REQUESTOR (Check the box)  RESTART  ACTIVITY NAME  REQUESTOR  REQUESTOR  REQUESTOR (Check the box)  RESTART  ACTIVITY NAME  RETITUTE NAME  ACTIVITY NAME  REQUESTOR  RETITUTE NAME  REQUESTOR  RETITUTE NAME  REQUESTOR  REQUESTOR  RETITUTE NAME  REQUESTOR  RETITUTE NAME  REQUESTOR  REQUESTOR  RETITUTE NAME  REQUESTOR  REQUESTOR  REQUESTOR  RETITUTE NAME  REQUESTOR  REQUESTOR  RETITUTE NAME  REQUESTOR  RETITUTE NAME  REQUESTOR  REQUESTOR  REQUESTOR  RETITUTE NAME  REQUESTOR  RETITUTE NAME  REQUESTOR  REQUESTOR  REQUESTOR  REQUESTOR  REQUESTOR  RETITUTE NAME  REQUESTOR  REQUES	REQUESTOR (Check the box)  REQUESTOR (CHECK)  REALT/VITY NAME  RETITION  RATO ACO ALIGNOR (CHECK)  RATO ACO ACO ACO ACO ACO ACO ACO ACO ACO AC	REQUESTOR (Check the box)  REQUESTOR (CHIVITY NAME  REQU	REQUESTOR (Check the box)  RESURT  REQUESTOR (Check the box)  REAL STRANGED (CHECK the box)  REQUESTOR (CHECK the box)  REQU	REQUESTOR   Check the box   CUSTON   Check the box   CUSTON   CHECK   CUSTON   CUS	REQUESTOR   REQUESTOR (Check the box)	RESUR   STORE   STOR	RESULT   REQUESTOR (Check the boal)   SUSPENDING   SUSPENDING   START   SUSPENDING   SUSPENDIN

NATO UNCLASSIFIED

N	D I	RFS#*	REQUE STOR			REQUESTOR	(Check th	ne box)			END USER/ CUSTO MER***	PROJECT/ ACTIVITY NAME	BRIEF DESCRIPTION	SUPPOR TING NATO (Y/N)	LOCATI ON (IF Applica ble)	START DATE	END DATE	COE POC	SUPP ORTE D COE PILLA R***	REMAR KS
				NATO	SN/FN / MODs	PARTNER NATIONS	NON- NAT O	IO/ Other	Other COEs	COE SG**										
_													Participate to planning conferences and		Execution FPC					
													execution.		(AIRCOM)	22/02/2022	24/02/2022	Maj Rabinak		
18			NATO ACO AIRCOM	Х							NATO ACO AIRCO M	RAMSTEIN LEGACY 22 (RALY 22)	Participate on Post RALY22 Procedures	Y	Execution Phase (POL, LTU, EST, LVA)	06/06/2022	10/06/2022	p.rabinak@iamd -coe.org	E&T	Annual exercise organized every year
															HQ AIRCOM	TBD	TBD	E&T and A&LL		
19			NATO ACO AIRCOM	x							NATO ACO AIRCOM	RAMSTEIN CENTURY 23 (RACE 23)	Participate to planning conferences and execution.	Y	IPC, MPC, FPC	TBD	TBD	Maj Rabinak p.rabinak@iamd -coe.org	E&T	Annual exercise organized every year
20			NATO JFCC	X							NATO JFCC	NIMBLE TITAN 23	Participate to planning and execution	Y	TBD	TBD	TBD	COL Saridakis n.saridakis@iam d-coe.org	A&LL	Annual exercise organized every year
21			GER- NLD			х			х		GER- NLD)	JPOW 2022	Participation in Exercise JPOW 2022	N	Vredepe el, NLD	TBD	TBD	Col Oruc o.oruc@iamd- coe.org	E&T	Annual exercise organized every year
22			EUCOM	X							EUCOM	Astral Knight 22	As part of HOTO Exercise for RALY22	Y	IAMD COE	01/06/2022	05/06/2022	LTC Liodakis e.liodakis@iamd -coe.org	MISC	Annual exercise organized every year

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23		NATO	x							NATO	NATO Counter Unmanned Aerial Systems (C-UAS) Technical Interoperability Exercise (TIE) 21	Participate to planning and execution	Y	TBD	TBD	TBD	COL Panou e.panou@iamd- coe.org	CD&E	Annual exercise organized every year
								COI	NFER	ENCE	S-WGS-SEMII	NARS-MEETINGS-FOR	UM						
24		COE	х						х	NATO	Annual IAMD COE conference	Organization of the Annual IAMD COE conference	Y	TBD	TBD	TBD	Col Oruc o.oruc@iamd- coe.org	E&T	Annual conference to be organized every year
25		COE		Х						COE	IAMD COE Steering Committee Meeting SC 2022	Organization of IAMD COE Steering Committee	N	TBD	TBD	TBD	LTC Liodakis e.liodakis@iamd -coe.org	MISC	Annual conference to be organized every year
26		COE	Х						х	COE	IAMD COE Marketing Plan	Invitations/promotion for/of IAMD COE from/to NATO Entities - Members - Partners	N	TBD	TBD	TBD	LTC Liodakis e.liodakis@iamd -coe.org	MISC	Marketing plan to be continued from 2021
27		NATO	х							NATO	Joint Unmanned Aerial Vehicle WG (MCASB/AO WG/JUAV P)	Participation in JUAV WG	Y	TBD	TBD	TBD	COL Panou e.panou@iamd- coe.org	CD&E	Working group to be continued from 2021

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28		NATO	X							AIRCO M	IAMD Discipline Conference 2022	Participation in IAMD Discipline Conference 2022	Y	TBD	01 - 30	Sep 22	Col Oruc o.oruc@iamd- coe.org	E&T	Annual conference organized every year
29		NATO ACT CPD	X							NATO ACT CPD	E&T Conference 2022	Participation in E&T Conference	Y	TBD	TBD	TBD	Col Oruc o.oruc@iamd- coe.org	E&T	Annual conference organized every year
30		NATO ACT CPD	х							NATO ACT CPD	D&S Conference 2022	Participation in DD&S Conference	Υ	TBD	TBD	TBD	LTC Koutsoukos d.koutsoukos@i amd-coe.org	D&S	Annual conference organized every year
31		COEs						х	Х	COEs	Annual IAMD CoE meeting with CC SBAMD	Conference led by CC SBAMD	N	HQ AIRCOM	15-Feb-22	17-Feb-22	LTC Koutsoukos d.koutsoukos@i amd-coe.org	MISC	Annual conference organized every year
32		NATO ACT CPD	х							NATO ACT CPD	Annual CD&E Conference 2022	Participation in CD&E Conference	Y	TBD	TBD	TBD	COL Panou e.panou@iamd- coe.org	CD&E	Annual conference organized every year
33		NATO	х							NATO	COE LEGAD Conference/Workshop 2022	Participation in Conference/Workshop	Y	Ingolstadt (DEU) - MILENG COE (for actual meeting)	TBD	TBD	Lt Siskou t.siskou@iamd- coe.org	LEGAD	Annual conference organized every year

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34		NATO	Х							NATO	COE FINCONs Conference/Workshop 2022	Participation in Conference/Workshop	Y	TBD	TBD	TBD	Cpt Baltadoros e.baltadoros@ia md-coe.org	FINCON	Annual conference organized every year
35		NATO ACT CPD	Х							NATO ACT CPD	Annual COE's Directors Conference 2022	Participation to the Annual COE's Directors Conference	Y	TBD	TBD	TBD	LTC Liodakis e.liodakis@iamd -coe.org	MISC	Annual conference organized every year
36		COEs						х	X	COEs	Annual IAMD CoE meeting with JAPCC and AO COE	Conference led by JAPCC on the future of air power (multi domain)	N	TBD	TBD	TBD	COL Panou e.panou@iamd- coe.org	MISC	Annual conference organized every year
37		US EUCOM 10TH AAMDC	Х							US EUCO M 10TH AAMD C	10th AAMDC Integrated Air and Missile Defense Conference/Forum 2022	Participation to 2022 10th AAMDC Integrated Air and Missile Defense Conference/Forum	Υ	TBD	TBD	TBD	LTC Koutsoukos d.koutsoukos@i amd-coe.org	MISC	Conference plan to be continued from 2021
38		CZE UNIVER SITY OF DEFENC E		х						CZE UNIVE RSITY OF DEFEN CE	International Air Defence Conference	Participation	Y	PRAHA (CZE)	TBD	TBD	Maj Rabinak p.rabinak@iamd -coe.org	E&T	Annual conference organized every year
39		NATO	х							NATO	JCG SBAMD 2022 (Joint Capability Group in Surface Based Air and Missile Defence)	Participation in JCG SBAMD Sub Groups. Participation in JCG SBAMD Standardization WG 2022 - JCG SBAMD C2I WG 2022 - JCG SBAMD C-EAT WG 2022	Y	TBD	Oct-20	TBD	LTC Koutsoukos d.koutsoukos@i amd-coe.org	D&S	Working group to be continued from 2021

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40		NIAG	x							NATO	NIAG SG-265 QRT "SBAMD Survivability and Effectiveness in Joint and Combined Operations when faced by a Peer State Threat"	Participation to the NIAG SG-265 as a member of the Quick Reaction Team (QRT).	Y	TBD	19/05/2021	30/06/2023	LTC Koutsoukos d.koutsoukos@i amd-coe.org	D&S	Working group to be continued from 2021
41		NATO	х							NATO	C-RAM HVP	Participation in the Rapidly Deployable Mobile C-RAM High Visibility Project in an Advisory Role to the Specialist Team	Y	TBD	1/27/2021	TBD	LTC Koutsoukos d.koutsoukos@i amd-coe.org	DD&S	NEW ENTRY /POINT PAPER
42	21#013	NATO	х							HQ SACT JDLL	ACT LL Fall WG 2022	HQ SACT requests COE LL POC(s) participation & support to the ACT LL FALL WEEK in 2022. This is a Placeholder, further information (date/ location) will be updated when available	Υ	A&LL	1/1/2022	31/12/2022	COL SARIDAKIS n.saridakis@iam d-coe.org	A&LL	Annual WG organized every year
43	21#012	NATO	Х							HQ SACT JDLL	ACT LL Spring WG 2022	HQ SACT requests COE LL POC(s) participation & support to the ACT LL SPRING WEEK in 2022. This is a Placeholder, further information (date/ location) will be updated when available	Y	A&LL	1/1/2022	31/12/2022	COL SARIDAKIS n.saridakis@iam d-coe.org	A&LL	Annual WG organized every year
44	21#011	NATO	Х							HQ SACT JDLL	NATO LL Conference 2022	HQ SACT requests COE LL POC(s) participation & support to the NATO LL Conference in 2022 This is a Placeholder, further information (date/ location) will be updated when available	Y	A&LL	1/1/2022	31/12/2022	COL SARIDAKIS n.saridakis@iam d-coe.org	A&LL	Annual conference organized every year
45		ACT/JFD	х						Х	ACT/JF D	Strategic Leadership Initiative	Participation with 1 SME at the Senior SME Advisory Committee and 1 SME at the Concept Monitoring Subworking Group.	Y	TBD	TBD	TBD	LTC Marakis k.marakis@iam d-coe.org	SUPPO RT	Working group to be continued from 2021

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											RF	S							
46	20#087	NATO JFC Naples J9	X							NATO JFC Naples J9	Partnership outreach Mobile Training Teams	Training support to partner countries with MTT	Y	TBD	TBD	TBD	Col Oruc o.oruc@iamd- coe.org	E&T	RFS to be continued from 2021
47	21#001	NATO ACT	Х							NATO ACT	Missile Deterrence and Defence Study	Particpation in Missile Deterrence and Defence wargaming and Simulation Study	Υ	TBD	18/01/2021	31/03/2022	Cpt Katsamakas m.katsamakas@i amd-coe.org	D&S	RFS to be continued from 2021
48	21#005	NATO ACT	х							NATO ACT	ACT CPD Branch Coordination VTCs	ACT CPD Branch Coordination VTCs. COEs requested to support ACT CPD Coordination online meetings.Such as: 1.Directors Online Meeting, 2.POW Officers Coordination VTCs, 3.Pillar(CDE,DDS,ET,LLA) Coordination meetings, This RFS can be used as reference in POW related to all coordination VTCs organized by ACT JFD CPD Branch.	Y	TBD	25/1/2021	31/12/2022	CPT Kapellas c.kapellas@iamd -coe.org	MISC	RFS to be continued from 2021
49	21#007	NATO ACT CPD	х							NATO ACT CPD	Support to NATO Doctrine	Support to NATO doctrinal activities .COEs requested to support NATO doctrine by: - Being a Custodian to NATO Doctrine Support other doctrine by participating in WG, WT and Standardisation Boards. This RFS is to be used as Reference Number in the POW for the COE doctrinal activites.	Y	TBD	21/01/2021	31/12/2022	LTC Koutsoukos d.koutsoukos@i amd-coe.org	D&S	RFS to be continued from 2021
50	21#008	NATO ACT CPD	X							NATO ACT CPD	COE Support to Education and Training activities	Support to the NATO requests for attending cousres run by COEs. This generic RFS is to be used as a reference whenever there is a request from different NATO bodies to send students to courses run by COEs/NETFS. Also this	Y	TBD	28/1/2021	31/12/2022	Col Oruc o.oruc@iamd- coe.org	E&T	RFS to be continued from 2021

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												RFS encompasses the SME support to courses executed in other NATO ETFs							
51	21#009	NATO ACT CPD	х							NATO ACT CPD	COE Support to NATO in the Role of the Department Head	Requesting COEs support to NATO in the Role of DH or as a DH supporter. This is a generic RFS to be used as refernce number by COEs that covers their tasks as DH or as supporters to DHs.	Y	TBD	28/1/2021	31/12/2022	Col Oruc o.oruc@iamd- coe.org	E&T	RFS to be continued from 2021
52	21#074	CWO COE	х					х		CWO COE	Production of ATP 3.2.1.5	Support to the production of ATP 3.2.1.5 "Conduct of Land Operations in Cold Weather Environments"	Y	TBD	01/01/21	01/09/23	LTC Koutsoukos d.koutsoukos@i amd-coe.org	D&S	RFS to be continued from 2022
53	21#076	CWO COE						х		CWO COE	Cold Weather Operations concept development	Support to Cold Weather Operations concept development	Y	TBD	01/09/21	21/12/23	LTC Koutsoukos d.koutsoukos@i amd-coe.org	D&S	RFS to be continued from 2023
54	21#078	NATO	х							HQ SACT SPP	Layered Resilience Concept (NWCC deliverable)	Layered Resilience Concept (LRC) deliverable under the NWCC's Warfare Development Imperative for Layered Resilience. LRC will follow the NATO CD&E process commencing 3Q22 for completion 4Q25 and approval mid-2026.	Y	TBD	01/09/21	21/12/25	COL Panou e.panou@iamd- coe.org	CD&E	NEW ENTRY /POINT PAPER
55	21#014	NATO	х							HQ SACT JDLL	COE Support to NATO LL process 2022	COE LL POC is requested to analyse an issue within the realm of the COEs specific area of expertise in order to develop an Analysis Report either in support of HQ SACT and JALLC or leading the study.  Conduct an Analysis Report (AR) in the COE specific area of expertise either in support of HQ SACT/JALLC or by leading the activities related to the AR, in accordance with PARL (Placeholder for 2022)	Y	A&LL	1/1/2022	31/12/2022	COL SARIDAKIS n.saridakis@iam d-coe.org	A&LL	RFS renewed from 2021

2<sup>nd</sup>/2021 SCM Subject No 8

N	10	RFS#*	REQUE STOR			REQUESTOR	(Check th	ne box)			END USER/ CUSTO MER***	PROJECT/ ACTIVITY NAME	BRIEF DESCRIPTION	SUPPOR TING NATO (Y/N)	LOCATI ON (IF Applica ble)	START DATE	END DATE	COE POC	SUPP ORTE D COE PILLA R***	REMAR KS
				NATO	SN/FN / MODs	PARTNER NATIONS	NON- NAT O	IO/ Other	Other COEs	COE SG**										
56	5	21#010	NATO	Х							HQ SACT	Support NATO COVID19 LL Campaign 2022	COE LL POCs are requested to support the NATO Covid-19 Lessons Learned Campaign activities in 2022 in their area of expertise and especially in support to ACT JDLL / JALLC Analysis efforts in the aftermath of the Pandemic.	Y	A&LL	1/1/2022	31/12/2022	COL SARIDAKIS n.saridakis@iam d-coe.org	A&LL	RFS renewed from 2022

FOR THE IAMD COE:

Col (OF-5) Evangelos Tzikas GRC (AF)

IAMD COE Director

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