

PREFACE

1. One of the most complex and thus, challenging missions for NATO is Integrated Air and Missile Defence (IAMD)¹. It expands through all domains and requires flawless cooperation and collaboration between multiple nations and NATO entities. A successful execution of the IAMD missions depends significantly on the principles of integration, interoperability, jointness, coordination and unity of command. These principles ensure that Allies can enjoy advantages of collective defence and indivisibility of security without prejudicing national sovereignty.
2. A demanding mission such as IAMD requires a shared common understanding of doctrine, concepts of operation, tactics, techniques and procedures and extensive education and training of entities involved, from the strategic level down to the tactical level.
3. IAMD Centre Of Excellence (COE) serves as a catalyst for NATO transformation by supporting the development of all existing and/or future NATO IAMD concepts and capabilities in support of NATO Missions and Tasks and is committed to the Alliance's key values and principles. To accomplish that, it leverages its Subject Matter Expertise drawn from the Land, Maritime and Air Commands of NATO and NATO Nations along with partners, to provide opportunities for comprehensive research, experimentation, doctrine and concept development, education and training and comprehensive analysis in support of the lessons learned process.
4. In accordance with NATO IAMD Policy, the IAMD COE conducts activities not covered by other NATO entities and NATO COEs, with the focus on Offensive/Defensive effects options in support of Integrated Air and Missile Defence, Passive Air and Missile Defence, Surveillance, Technical and Procedural System Integration, Counter-Unmanned Aerial Systems (C-UAS), Counter-Rockets, Artillery and Mortars² (C-RAM), and IAMD's role in Anti-Access/Area Denial (A2/AD)³.
5. IAMD COE provides its support to NATO operations and transformation in close cooperation with NATO Headquarters Allied Air Command (HQ AIRCOM) and already existing NATO Centres of Excellence, such as Joint Air Power Competence Centre (JAPCC) and Air Operations (AO) COE, as well as with other NATO related entities in the IAMD area.
6. The IAMD COE, JAPCC, and AO COE will meet on an annual basis or as needed to synchronize efforts and identify opportunities to efficiently and effectively collaborate in order to support transformation and interoperability of NATO's IAMD capabilities.

¹ As defined in reference (I).

² As defined in reference (i).

³ As defined in reference PO (2018)0423 – Political-Military Advice on the AntiAccess/Area-Denial Simulation Study